## NATIVE WOMEN'S ASSOCIATION OF CANADA

MARCH 31, 2023

## NATIVE WOMEN'S ASSOCIATION OF CANADA

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## INDEPENDENT AUDITOR'S REPORT

To the Members of
Native Women's Association of Canada

## Qualified Opinion

We have audited the financial statements of Native Women's Association of Canada (the Association), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## Basis for Qualified Opinion

The Association expenses certain capital asset purchases in the year of the acquisition when there are specific programs to which they are related. In this respect, the financial statements are not in accordance with Canadian accounting standards for not-for-profit organizations. The effects of this failure on the financial statements have not been determined by management and we were not able to reasonably determine the effects of this departure from Canadian accounting standards for not-for-profit organizations.

In common with many not-for-profit organizations, the Association derives revenue from cash donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Association. Therefore, we were not able to determine whether any adjustments might be necessary to donations revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2023 and 2022, current assets as at March 31, 2023 and 2022, and net assets as at March 31, 2023 and 2022 and April 1, 2021. Our audit opinion on the financial statements for the year ended March 31, 2022 was modified because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

## Other Information

Management is responsible for the other information. The other information comprises the supplementary financial information on pages 19 to 30, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Marcel Lavallée
Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Ontario
June 22, 2023

## NATIVE WOMEN'S ASSOCIATION OF CANADA

## STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2023

|  | 2023 |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |
| Grants and contributions (Note 3) | \$ | 21,752,737 | \$ | 13,586,645 |
| Donations |  | 723,856 |  | 738,088 |
| Interest |  | 448,946 |  | 13,498 |
| Sales - External |  | 443,475 |  | 3,039 |
| Sales - Internal |  | 277,502 |  | 308,665 |
| Rental |  | 214,348 |  | 6,014 |
| Other |  | 156,565 |  | 51,500 |
|  |  | 24,017,429 |  | 14,707,449 |
| EXPENSES |  |  |  |  |
| Projects and programs |  |  |  |  |
| Economic development |  | 6,683,747 |  | 4,206,991 |
| Resiliency |  | 2,733,904 |  | 934,827 |
| Operations |  | 2,305,146 |  | 1,849,963 |
| Health |  | 1,474,757 |  | 1,804,367 |
| Legal |  | 858,494 |  | 600,260 |
| Environment |  | 807,084 |  | 378,637 |
| Policy and social development |  | 570,280 |  | 803,874 |
|  |  | 15,433,412 |  | 10,578,919 |
| Provincial and Territorial member Associations (PTMA) |  |  |  |  |
| Administration |  |  |  |  |
| Administration |  | 6,449,850 |  | 2,113,952 |
| Cost of sales |  | 304,247 |  | 251,523 |
| Operating costs - 120 Promenade du Portage |  | 268,490 |  | 85,131 |
|  |  | 8,469,156 |  | 3,932,345 |
|  |  | 23,902,568 |  | 14,511,264 |
| EXCESS OF REVENUES OVER EXPENSES | \$ | 114,861 | \$ | 196,185 |

## NATIVE WOMEN'S ASSOCIATION OF CANADA

STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2023

|  | Unrestricted |  | Capital Asset Fund |  | Replacement Reserve Fund |  | Bassett Scholarship Fund |  | $\begin{aligned} & 2023 \\ & \text { Total } \end{aligned}$ |  |  | $\begin{aligned} & 2022 \\ & \text { Total } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCE, BEGINNING OF YEAR | \$ | $(1,932,723)$ | \$ | 4,885,174 | \$ | 70,000 | \$ | 16,468 | \$ | 3,038,919 | \$ | 2,842,734 |
| Excess of revenues over expenses |  | 528,744 |  | $(413,883)$ |  | - |  | - |  | 114,861 |  | 196,185 |
| Invested in capital assets (Note 14) |  | $(218,207)$ |  | 218,207 |  | - |  | - |  | - |  |  |
| BALANCE, END OF YEAR | \$ | $(1,622,186)$ | \$ | 4,689,498 | \$ | 70,000 | \$ | 16,468 | \$ | 3,153,780 | \$ | 3,038,919 |

## NATIVE WOMEN'S ASSOCIATION OF CANADA

## STATEMENT OF FINANCIAL POSITION

MARCH 31, 2023

|  | 2023 |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| CURRENT ASSETS |  |  |  |  |
| Cash | \$ | 24,359,294 | \$ | 1,555,563 |
| Accounts receivable (Note 5) |  | 336,771 |  | 611,021 |
| Grants and contributions receivable |  | 4,799,271 |  | 2,861,629 |
| Advances to Provincial and Territorial Member Associations, without interest |  | 171,986 |  | 325,533 |
| Deposit on purchase of 173 Wellington Street |  | 100,000 |  | - |
| Inventories |  | 372,554 |  | 123,933 |
| Prepaid expenses |  | 980 |  | 21,918 |
|  |  | 30,140,856 |  | 5,499,597 |
| TERM DEPOSIT, 5.25\%, MATURING IN MAY 2024 |  | 705,000 |  | - |
| CAPITAL ASSETS (Note 6) |  | 11,126,200 |  | 10,356,661 |
|  |  | 11,831,200 |  | 10,356,661 |
|  | \$ | 41,972,056 | \$ | 15,856,258 |

## ON BEHALF OF THE BOARD

Original Signed by:

## NATIVE WOMEN'S ASSOCIATION OF CANADA

## STATEMENT OF FINANCIAL POSITION

MARCH 31, 2023

|  | $\mathbf{2 0 2 3}$ | 2022 |  |
| :--- | ---: | ---: | ---: |
| LIABILITIES |  |  |  |
| CURRENT LIABILITIES |  |  |  |
| Accounts payable and accrued liabilities (Note 8) <br> Deferred grants and contributions (Note 9) <br> Current portion of long-term debt (Note 10) <br> Renewable portion of long-term debt (Note 10) | $\mathbf{3 , 0 2 9 , 3 3 1}$ | $\$$ | $3,012,038$ |
|  | $\mathbf{2 8 , 6 4 7 , 8 4 0}$ |  |  |
| $\mathbf{1 3 3 , 0 8 2}$ | $\mathbf{3}, 618,411$ |  |  |
| 16,690 |  |  |  |
| $4,843,536$ |  |  |  |
| LONG-TERM DEBT (Note 10) | $\mathbf{3 1 , 8 1 0 , 2 5 3}$ | $11,490,675$ |  |
| DEFERRED RESTRICTED DONATION - THE MICHAEL | $\mathbf{6 , 3 0 3 , 6 2 0}$ | 611,261 |  |
| MELANCON-KOFFEND AWARDS (Note 11) | $\mathbf{7 0 4 , 4 0 3}$ | $\mathbf{7 1 5 , 4 0 3}$ |  |
|  | $\mathbf{7 , 0 0 8 , 0 2 3}$ | $\mathbf{1 , 3 2 6 , 6 6 4}$ |  |

## NET ASSETS

| Unrestricted | (1,622,186) | $(1,932,723)$ |  |
| :--- | ---: | ---: | ---: |
| Internal restrictions (Note 14) |  |  |  |
| Capital Asset Fund | $4,689,498$ | $4,885,174$ |  |
| Replacement Reserve Fund | 70,000 | 70,000 |  |
| Bassett Scholarship Fund | $\mathbf{1 6 , 4 6 8}$ | 16,468 |  |
|  | $3,153,780$ | $3,038,919$ |  |
|  | $\$$ | $41,972,056$ | $\$$ |

## NATIVE WOMEN'S ASSOCIATION OF CANADA

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2023

|  | 2023 |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: |
| OPERATING ACTIVITIES |  |  |  |  |
| Excess of revenues over expenses | \$ | 114,861 | \$ | 196,185 |
| Adjustment for: |  |  |  |  |
|  |  | 528,744 |  | 349,452 |
| Net change in non-cash items related to operating activities (Note 12)$23,198,194$$(242,645)$ |  |  |  |  |
|  |  | 23,726,938 |  | 106,807 |
| INVESTING ACTIVITIES |  |  |  |  |
| Net change in term deposits Acquisition of capital assets |  | $\begin{array}{r} (705,000) \\ (1,183,422) \\ \hline \end{array}$ |  | $\begin{array}{r} 500,000 \\ (2,755,961) \\ \hline \end{array}$ |
|  |  | $(1,888,422)$ |  | $(2,255,961)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from long-term debt Repayment of long-term debt |  | $\begin{gathered} 1,046,464 \\ (81,249) \\ \hline \end{gathered}$ |  | $\begin{array}{r} 2,376,241 \\ (16,385) \\ \hline \end{array}$ |
|  |  | 965,215 |  | 2,359,856 |
| INCREASE IN CASH AND CASH EQUIVALENTS |  | 22,803,731 |  | 210,702 |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR |  | 1,555,563 |  | 1,344,861 |
| CASH AND CASH EQUIVALENTS, END OF YEAR | \$ | 24,359,294 | \$ | 1,555,563 |

Cash and cash equivalents consist of cash.

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 1. STATUTE AND NATURE OF OPERATIONS

Native Women's Association of Canada is incorporated as a not-for-profit organization under the Canada Not-for-Profit Corporations Act and is exempt from taxation under the Income Tax Act. The Association is a national Aboriginal women's organization and has the following principles and objectives:
a) to be the national voice for Native women;
b) to address issues in a manner which reflects the changing needs of Native women in Canada;
c) to assist and promote common goals toward self-determination and self-sufficiency for Native people in their roles as mothers and leaders;
d) to promote equal opportunities for Native women in programs and activities;
e) to serve as a resource among their constituency and Native Community;
f) to cultivate and teach the characteristics that are unique aspects of their cultural and historical traditions;
g) to assist Native women's organizations, as well as community initiatives, in the development of their local projects;
h) to advance issues and concerns of Native women; and
i) to link with other Native organizations with common goals.

## 2. SIGNIFICANT ACCOUNTING POLICIES

The Association applies the Canadian accounting standards for not-for-profit organizations.

## Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the amounts recognized as revenues and expenses for the periods covered. Actual results may differ from these estimates. The main estimate is related to the evaluation of the estimated useful lives of capital assets.

## Revenue recognition

The Association follows the deferral method of accounting for grants, contributions and restricted donations. Under this method, grants, contributions and restricted donations for future period expenses are deferred and are recognized as revenue in the year in which the related expenses are incurred and when the amount can be reasonably estimated and the collection is reasonably assured.

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition (continued)
Donations are recognized upon receipt of funds.
Sales are recognized when the goods have been delivered, the price is fixed or determinable and collection is reasonably assured.

Rental and other revenues are recognized when services have been rendered.

## Grant receivable

A grant receivable is recognized as an asset when the amount to be received can be reasonably estimated and ultimate collection is reasonably assured.

## Allocated expenses

The Association allocates its salaries and benefits to the projects and programs based on estimated time spent on each program or based on actual time worked on projects and programs.

## Inventories

Inventories are measured at the lower of cost and net realizable value. The cost is determined using the specific identification method. Net realizable value is the estimated selling price in the ordinary course of business, less the costs of completion and costs necessary to make the sale. When the reversal of previously written down inventories is recognized, this reversal is recognized in operations.

## Capital assets

Capital assets purchased and funded under program agreements are expensed in the year of acquisition.
Capital assets purchased with internal funds are accounted at cost. Amortization is calculated on their respective estimated useful life using the straight-line method over the following periods :

| Resiliency Centres | 25 years |
| :--- | :---: |
| Furniture and equipment | 5 years |
| Vehicles | 5 years |
| Farm equipment | 5 years |
| Computer equipment | 3 years |

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

## Write-down of capital assets

When a capital asset no longer contributes to the Association's ability to provide services, its carrying amount is written down to residual value, if any. The excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations.

## Financial instruments

Initial measurement

The Association initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Association is in the capacity of management, are initially measured at cost.

## Subsequent measurement

The Association subsequently measures all its financial assets and liabilities at cost or amortized cost.
Financial assets measured at amortized cost include cash, term deposit, accounts receivable, grants and contribution receivable and advances to Provincial and Territorial Member Associations.

## Impairment

For financial assets measured at cost or amortized cost, the Association determines whether there are indications of possible impairment. When there are, and the Association determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in operations. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in operations.

## Transaction costs

Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in operations in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in operations over the life of the instrument using the straight-line method.

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

## Cash and cash equivalents

The Association's policy is to present bank balances, including bank indebtedness with balances that can fluctuate from being positive to overdrawn, under cash and cash equivalents.

## 3. GRANTS AND CONTRIBUTIONS

|  | 2023 |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: |
| Employment and Social Development Canada | \$ | 8,633,037 | \$ | 4,332,211 |
| Crown-Indigenous Relations and Northern Affairs Canada |  | 3,806,583 |  | 3,104,668 |
| Indigenous Services Canada |  | 2,387,815 |  | 871,657 |
| First Nations and Inuit Health Branch |  | 1,311,302 |  | 1,287,739 |
| Canada - New Brunswick Infrastructure Program |  | 1,260,816 |  | 487,195 |
| Canadian Heritage |  | 707,543 |  | 286,371 |
| Public Health Agency of Canada |  | 628,026 |  | 659,980 |
| Women and Gender Equality Canada |  | 566,124 |  | 720,403 |
| Justice Canada |  | 416,348 |  |  |
| Innovation, Science and Economic Development Canada |  | 383,672 |  | 333,172 |
| Environment and Climate Change Canada |  | 369,127 |  | 289,704 |
| Fisheries and Oceans Canada |  | 277,469 |  | 94,549 |
| Canada Mortage and Housing Corporation |  | 250,797 |  |  |
| Atlantic Canada Opportunities Agency |  | 228,290 |  |  |
| Health Canada |  | 200,043 |  | 138,521 |
| Transport Canada |  | 118,856 |  | 119,144 |
| Agriculture and Agri-Food Canada |  | 69,502 |  | 222,674 |
| Government of Quebec |  | 30,549 |  |  |
| Quebec Tourism |  | 22,500 |  |  |
| Canadian Human Rights Commission |  | 8,441 |  |  |
| Others |  | 75,897 |  | 63,784 |
| University of Calgary |  | - |  | 70,958 |
| Canadian Institutes of Health Research |  | - |  | 314,970 |
| Canadian Women's Foundation |  | - |  | 188,945 |
|  | \$ | 21,752,737 | \$ | 13,586,645 |

## 4. EMPLOYEE BENEFIT PLAN

The Association is an employer member of the RBA Defined Contribution Plan, a multi-employer plan. Total cash payments for employee future benefits, consisting of cash contributed by the Association to its funded pension plan during the year ended March 31, 2023 were $\$ 308,446$ (2022: $\$ 196,265$ ). This amount is included in operations expense in the statement of operations.

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023
5. ACCOUNTS RECEIVABLE

|  | $\mathbf{2 0 2 3}$ |  | 2022 |  |
| :--- | :--- | ---: | ---: | ---: |
| Trade accounts | $\$$ | $\mathbf{2 3 3 , 9 4 1}$ | $\$$ | 105,365 |
| Sales tax receivable |  | $\mathbf{1 0 2 , 8 3 0}$ |  | 505,656 |
|  | $\$$ | $\mathbf{3 3 6 , 7 7 1}$ | $\$$ | 611,021 |

6. CAPITAL ASSETS

These capital assets were purchased with internal funds, and thus these amounts were capitalized.


Total amortization expense for the year ended March 31,2023 is $\$ 413,883$ (2022: $\$ 153,267$ ).

## 7. BANK LOAN

The Association has an authorized line of credit of $\$ 800,000$ bearing interest at prime rate plus $0.50 \%$. The line of credit is secured by a general security agreement. As of March 31, 2023, the line of credit is unused.
8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

|  | 2023 |  | 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Suppliers and accrued liabilities | \$ | 2,875,984 | \$ | 1,955,270 |
| Holdbacks |  | 153,347 |  | 1,055,634 |
| Government remittances |  | . |  | 1,134 |
|  | \$ | 3,029,331 | \$ | 3,012,038 |

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 9. DEFERRED GRANTS AND CONTRIBUTIONS

The deferred grants and contributions represent restricted funding that is related to the subsequent year and are detailed as follows:

|  | 2023 |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: |
| Employment and Social Development Canada | \$ | 26,453,561 | \$ | 3,085,054 |
| Crown-Indigenous Relations and Northern Affairs Canada |  | 1,070,321 |  | 175,004 |
| First Nations and Inuit Health Branch |  | 622,706 |  | 21,600 |
| Indigenous Services Canada |  | 113,194 |  | 39,988 |
| TD Bank - Skills development |  | 107,870 |  | 183,688 |
| Public Health Agency of Canada |  | 70,812 |  | 36,357 |
| Others |  | 209,376 |  | 76,720 |
|  | \$ | 28,647,840 | \$ | 3,618,411 |

The change in deferred grants and contributions during the year is as follows:
$\left.\begin{array}{lrrrr} & \text { 2023 } & & 2022 \\ \hline \text { Balance, beginning of year } & \text { \$ } & \mathbf{3 , 6 1 8 , 4 1 1} & \$ & 2,086,730 \\ \text { Plus: Amount granted during the year } & & 46,782,166 \\ (21,752,737)\end{array}\right)$
10. LONG-TERM DEBT

2023
2022
Mortgage loan - 4.15\%, renewable in December 2024, payable in monthly instalments of $\$ 3,559$, principal and interest ${ }^{\text {(a) }}$
\$ 610,981 \$ 627,951

Mortgage payable - prime rate plus $2.00 \%$, renewable in August 2027, payable in monthly instalments of $\$ 37,714$, principal and interest ${ }^{(a)}$

| $5,825,721$ | $4,843,536$ |
| :--- | :--- |
| $6,436,702$ | $5,471,487$ |

Current portion of long-term debt
133,082
16,690

| Renewable portion of long-term debt |  |  | - |  | $4,843,536$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\$$ | $6,303,620$ | $\$$ | 611,261 |  |

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 10. LONG-TERM DEBT (continued)

a) Long-term debts are subject to the following securities:

- First rank collateral mortgage in the amount of $\$ 850,000$ on a property with a net book value of \$776,390;
- First rank collateral mortgage in the amount of $\$ 8,000,000$ on a property with a net book value of \$9,077,533;
- First rank hypothec on all present and future property in the amount of $\$ 8,352,000$.

These credit agreements also requires the Association to comply with various conditions and restrictions. As at March 31, 2023, the Association is in compliance with the conditions and restrictions, with the exception of a reporting requirement which requires the Association to provide audited financial statements within 90 days days of the fiscal year. The creditor has accepted the departure from the provisions of the loan agreement.

Long-term debt principal repayments and renewable balances over the next five years are the following:

|  |  | Payable | Renewables |  |
| :--- | :--- | ---: | ---: | ---: |
| 2024 | $\$$ | 133,082 | $\$$ | - |
| 2025 | $\$$ | 136,075 | $\$$ | 579,555 |
| 2026 | $\$$ | 129,665 | $\$$ | - |
| 2027 | $\$$ | 137,444 | $\$$ | - |
| 2028 | $\$$ | 59,674 | $\$$ | $5,261,207$ |

## 11. DEFERRED RESTRICTED DONATION - THE MICHAEL MELANCON-KOFFEND AWARDS

The deferred restricted donation consists of a donation received from the Estate of Marie Melancon. Funds will be used in future periods to provide bursaries to enable Native Persons of Canada to pursue educational goals under The Michael Melancon-Koffend Awards. Change in deferred restricted donation is as follows:

2023
2022

| Balance, beginning of year <br> Less: Amount recognized as revenue during the year | $\$$ | 715,403 <br> $(11,000)$ | $\$$ | 725,403 <br> $(10,000)$ |
| :--- | :---: | ---: | :---: | ---: |
| Balance, end of year | $\$$ | 704,403 | $\$$ | 715,403 |

## 12. NET CHANGE IN NON-CASH ITEMS RELATED TO OPERATING ACTIVITIES

|  | 2023 |  |  | 2022 |
| :---: | :---: | :---: | :---: | :---: |
| Accounts receivable | \$ | 274,250 | \$ | $(22,710)$ |
| Grants and contributions receivable |  | $(1,937,642)$ |  | $(916,909)$ |
| Advances to Provincial and Territorial Member Associations, without interest |  | 153,547 |  | $(127,898)$ |
| Deposit on purchase of 173 Wellington Street |  | $(100,000)$ |  | 55,000 |
| Inventories |  | $(248,621)$ |  | $(60,465)$ |
| Prepaid expenses |  | 20,938 |  | 27,872 |
| Accounts payable and accrued liabilities |  | 17,293 |  | $(1,032,103)$ |
| Deferred grants and contributions |  | 25,029,429 |  | 1,531,681 |
| Deferred restricted donation |  | $(11,000)$ |  | $(10,000)$ |
| Contingency deposit for building under renovation |  | - |  | 312,887 |
|  | \$ | 23,198,194 | \$ | $(242,645)$ |

## 13. FINANCIAL INSTRUMENTS

## Credit risk

Credit risk is the risk that one party to a financial asset will cause a financial loss for the Association by failing to discharge an obligation. The Association's credit risk is mainly related to accounts receivable.

The Association provides credit to its clients in the normal course of its operations. It carries out, on a continuing basis, credit checks on its clients and maintains provisions for contingent credit losses which, once they materialize, are consistent with management's forecasts. There is no existing account receivable that represents a substantial risk for the Association.

## Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates. The Association is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed interest rate instruments subject the Association to a fair value risk, since fair value fluctuates inversely to changes in market interest rates. Floating interest rate instruments subject the Association to changes in related future cash flows.

## NATIVE WOMEN'S ASSOCIATION OF CANADA

NOTES TO THE FINANCIAL STATEMENTS
MARCH 31, 2023

## 14. INTERNAL RESTRICTIONS

## Capital Asset Fund

The Capital Assets Fund accounts for the Association's investment in capital assets net of accumulated amortization and long-term debt.

## Replacement Reserve Fund

The Replacement Reserve Fund was established to fund the major repairs and replacements of the Association's assets.

## Bassett Scholarship Fund

The Bassett Scholarship Fund accounts for the amounts received from the trust fund of Helen Izola Bassett net of any scholarships awarded or related expenses incurred.

## 15. ALLOCATED EXPENSES

Salaries and benefits have been allocated as follows:

|  |  | $\mathbf{2 0 2 3}$ |  | 2022 |
| :--- | ---: | ---: | ---: | ---: |
| Economic Development | $\$$ | $\mathbf{2 , 3 8 3 , 9 1 1}$ | $\$$ | 876,334 |
| Resiliency |  | $\mathbf{1 , 2 3 4 , 8 7 9}$ |  | 452,691 |
| Operations |  | $\mathbf{1 , 1 7 9 , 0 3 9}$ |  | $1,179,167$ |
| Health |  | $951, \mathbf{2 2 2}$ |  | $1,103,293$ |
| Legal | $\mathbf{7 2 1 , 6 0 5}$ |  | 393,948 |  |
| Environment | $\mathbf{4 9 0 , 5 4 7}$ |  | 305,438 |  |
| Policy and social Development | $\mathbf{2 6 4 , 6 2 5}$ |  | 318,364 |  |
|  | $\mathbf{\$}$ | $\mathbf{7 , 2 2 5 , 8 2 8}$ | $\$$ | $\mathbf{4 , 6 2 9 , 2 3 5}$ |

## 16. ECONOMIC DEPENDENCE

The Association receives a significant portion of its grants and contributions from three separate federal government funders (Crown-Indigenous Relations and Northern Affairs Canada, Employment and Social Development Canada and First Nations Health Authority). During the year, the Association received $\$ 14,827,435$ from these three funders. This source of revenue represents $68 \%$ (2022: $55 \%$ ) of the Association's total grants and contributions. Economic dependence arises from the fact that the viability of the Association would be affected by the loss of this revenue.

# NATIVE WOMEN'S ASSOCIATION OF CANADA 

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2023

## 17. CONTINGENCIES

## Other indemnification agreements

In the normal course of operations, the Association signs agreements under which amounts are granted for the execution of projects which are subject to restrictions as to the use of the funds. The sponsors of these projects can execute an audit of the financial records of the Association to ensure compliance with the project requirements. In the event that amounts to be reimbursed to the sponsors of a project are identified, the necessary adjustments will be recognized in the year they are identified.

## 18. COMPARATIVE FIGURES

Certain figures for 2022 have been reclassified to conform to the presentation adopted in 2023.

|  | ISETS - EI |  | 35-07 ISETS CRF 2019- |  | $35-08$ ISETS Admin |  | ISETS Quebec |  | ISETS NWAC SpecialProjects |  | ISETS Sask. |  | ISETS Nunavut |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANTS AND CONTRIBUTIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affaris Canada | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - |
| Canada Mortgage and Housing Corp |  |  |  | - |  | - |  | - |  |  |  |  |  | - |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | - |  | - |  | - |  | . |
| Heritage Canada |  | - |  | $\cdot$ |  | - |  | - |  | - |  | - |  | . |
| Indigenous Services Canada |  |  |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| First Nations \& Inuit Health Branch |  | - |  | - |  | - |  | - |  | - |  | - |  | . |
| Fisheres and Oceans Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | . |
| Environment and Climate Change Canada |  | - |  | - |  | $\cdot$ |  | - |  | - |  | $\cdot$ |  | . |
| Agriculture and Agri-Food Canada |  | $\cdot$ |  | . |  | . |  | . |  | . |  | . |  | - |
| Employment and Social Development Canada |  | 1,227,653 |  | 1,210,257 |  | 238,051 |  | 271,848 |  | 4,543 |  | 258,482 |  | 58,849 |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | . |  | . |  | . |  | . |  | . |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Heath Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Transport Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Atlantic Canada Opportunities Agency |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |  | - |
| Justice Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Quebec Tourism |  |  |  | . |  | - |  | - |  | - |  | - |  | - |
| ITQ TourismRelief Fund |  | - |  | . |  | . |  | - |  | . |  | . |  | - |
| TD Bank Skills Development |  | - |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Indirect |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affars Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Canada Mortgage and Housing Corp |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Canadian Human Rights Commission |  | . |  | $\cdot$ |  | $\cdot$ |  | - |  | $\cdot$ |  | $\cdot$ |  | $\cdot$ |
| Heritage Canada |  |  |  | - |  | - |  | - |  | - |  | - |  | - |
| Indigenous Services Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| First Nations \& Inuit Health Branch |  | . |  | - |  | $\cdot$ |  | - |  | . |  | . |  | . |
| Fisheries and Oceans Canada |  | - |  | - |  | - |  | - |  | $\cdot$ |  | . |  | . |
| Environment and Climate Change Canada |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |  | - |
| Agriculture and Agri-Food Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Employment and Social Development Canada |  | - |  | - |  | 209,144 |  | - |  | - |  | $\cdot$ |  | $\cdot$ |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | . |  | - |  | - |  | - |  | . |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | . |
| Heath Canada |  | . |  | - |  | - |  | . |  | - |  | . |  | - |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Transport Canada |  | - |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Justice Canada |  | - |  | $\cdot$ |  | - |  | - |  | - |  | - |  | - |
| Donations |  | - |  | . |  | - |  | - |  | - |  | - |  | $\cdot$ |
| Interest |  | . |  | . |  | . |  | - |  | . |  | . |  | - |
| TOTAL GRANTS AND CONTRIBUTIONS |  | 1,227,653 |  | 1,210,257 |  | 447,195 |  | 271,848 |  | 4,543 |  | 258,482 |  | 58,849 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salares and Benefits |  | - |  | - |  | 180,073 |  | 61,850 |  | - |  | 62,563 |  | 4,228 |
| Consultants |  | - |  | - |  | 7,761 |  | . |  | - |  | . |  | . |
| Honoraria |  | - |  | - |  | . |  | . |  | . |  | . |  | . |
| Professional Fees |  | - |  | - |  | 1,660 |  | - |  | $\cdot$ |  | - |  | - |
| Travel |  | - |  | . |  | 20,739 |  | - |  | 1,268 |  | - |  | - |
| Meeting Costs |  | - |  | - |  | 6,343 |  | - |  | . |  | - |  | - |
| Project Materials |  | - |  | - |  | . |  | - |  | - |  | - |  | - |
| Design and Printing |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Communications/Promotions |  | - |  | - |  | $\cdot$ |  | - |  | $\cdot$ |  | - |  | - |
| Translation |  | - |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Other Project Expenses |  | - |  | - |  | 3,500 |  | - |  | 3,275 |  | - |  | - |
| Cost of Sales |  | - |  | - |  | - |  | - |  | . |  | - |  | - |
| Administration |  | - |  | - |  | 227,119 |  | $\cdot$ |  | - |  | - |  | - |
| PTMA Expense - Core Funding/SETS/Other |  | 1,227,653 |  | 1,210,257 |  |  |  | 209,997 |  |  |  | 195,919 |  | 54,622 |
| total expenses |  | 1,227,653 |  | 1,210,257 |  | 447,195 |  | 271,847 |  | 4,543 |  | 258,482 |  | 58,849 |
| OVERHEAD RECOVERY |  | $\cdot$ |  | . |  | (209,144) |  | - |  | . |  | . |  | - |
| NET | \$ | 1,227,653.04 | \$ | 1,210,256.60 | \$ | 238,051.15 | \$ | 271,847.49 | \$ | 4,542.93 | \$ | 258,481.99 | \$ | 58,849.22 |



|  |  | TD Bank Skills Development |  | Indigenous Systems avigator Accessibility |  | EPA-Employment Insurance Program |  | EPA-NAS-DIAP Engagement |  | Hotel Fesibility Study |  | Apprenticeship Program |  | Quebec Tourism |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANTS AND CONTRIBUTIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northerm Affars Canada | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 86,957.00 | \$ | \$ - | \$ | - |
| Canada Mortgage and Housing Corp |  | - |  | - |  | - |  | - |  | . |  |  |  | . |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Heritage Canada |  | . |  | - |  | - |  | - |  | $\cdot$ |  |  |  | - |
| Indigenous Services Canada |  | . |  | . |  | . |  | . |  | . |  | - |  | . |
| First Nations \& Inuit Heath Branch |  | - |  | - |  | - |  | - |  | - |  | . |  | - |
| Fisheries and Oceans Canada |  | - |  | - |  | - |  | . |  | . |  |  |  | . |
| Environment and Climate Change Canada |  | . |  | - |  | - |  | . |  | . |  |  |  | - |
| Agricuture and Agri-Food Canada |  | - |  | . |  | . |  | . |  | - |  |  |  | . |
| Employment and Social Development Canada |  | - |  | 10,113 |  | 53,571 |  | 89,286 |  | . |  | 1,288,618 |  | - |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | . |  | . |  | . |  | $\cdot$ |  | . |  | - |
| Public Health Agency of Canada |  | . |  | . |  | . |  | . |  | . |  | . |  | . |
| Health Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | $\cdot$ |  | - |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  |  |  | - |
| Transport Canada |  | - |  | - |  | - |  | - |  | . |  | . |  | - |
| Atlantic Canada Opportunities Agency |  | - |  | - |  | - |  | - |  | . |  | . |  | . |
| Justice Canada |  | - |  | - |  | - |  | . |  | - |  |  |  | - |
| Quebec Tourism |  | - |  | - |  | . |  | . |  | . |  | - |  | 22,500 |
| ITQ TourismRelief Fund |  | - |  | - |  | $\cdot$ |  | $\cdot$ |  | - |  | - |  | - |
| Indirect |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northerm Affairs Canada |  | $\cdot$ |  | - |  | - |  | - |  | 13,043 |  | - |  | . |
| Canada Mortgage and Housing Corp |  | - |  | - |  | - |  | - |  | . |  | - |  | - |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | . |  | . |  |  |  | . |
| Heritage Canada |  | . |  | - |  | . |  | . |  | . |  | . |  | . |
| Indigenous Services Canada |  | - |  | - |  | . |  | $\cdot$ |  | . |  | - |  | $\cdot$ |
| First Nations \& Inuit Heath Branch |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |  | $\cdot$ |
| Fisheries and Oceans Canada |  | . |  | - |  | - |  | $\cdot$ |  | - |  | $\cdot$ |  | - |
| Environment and Climate Change Canada |  | - |  | - |  | - |  | . |  | . |  | . |  | . |
| Agriculture and Agri-Food Canada |  | - |  | $\cdot$ |  | $\cdot$ |  | - |  | . |  |  |  | . |
| Employment and Social Development Canada |  | - |  | 1,517 |  | 6,429 |  | 10,714 |  | - |  | 2,403,870 |  | - |
| The Economic Development Agency of Canada for the Region of Quebec |  | . |  | . |  | . |  | , |  | . |  | , |  | . |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Health Canada |  | - |  | - |  | - |  | - |  | - |  | . |  | - |
| Women and Gender Equalit Canada |  | - |  | - |  | - |  | . |  | . |  | . |  | . |
| Transport Canada |  | - |  | - |  | - |  | . |  | - |  | . |  | - |
| Justice Canada |  | . |  | - |  | - |  | . |  | - |  | $\cdot$ |  | - |
| Donations |  | . |  | . |  | . |  | . |  | . |  | . |  | . |
| Interest |  | . |  | . |  | . |  | . |  | . |  | 340,932 |  | . |
| TOTAL GRANTS AND CONTRIBUTIONS |  | 75,819 |  | 11,630 |  | 60,000 |  | 100,000 |  | 100,000 |  | 4,033,420 |  | 22,500 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 29,046 |  | 10,113 |  | 27,821 |  | 59,351 |  | 1,839 |  | 1,196,587 |  | - |
| Consultants |  | 1,842 |  | . |  | . |  | . |  | . |  | - |  | - |
| Honoraria |  | 1,820 |  | - |  | . |  | 3,900 |  | . |  | - |  | . |
| Professional Fees |  | 5,511 |  | - |  | 3,078 |  | 14,328 |  | 77,259 |  | 230,712 |  | $\cdot$ |
| Travel |  | 115 |  | - |  | . |  | . |  | 5,773 |  | 9,812 |  | - |
| Meeting Costs |  | 5,278 |  | - |  | . |  | - |  | - |  | 1,408 |  | - |
| Project Materials |  | 8,025 |  | - |  | - |  | - |  | - |  | . |  | 23,055 |
| Design and Printing |  | 511 |  | - |  | . |  | - |  | 57 |  | . |  | . |
| Communications/Promotions |  | . |  | - |  | 17,161 |  | 6,271 |  | . |  | 17,250 |  | . |
| Translation |  | . |  | - |  | 1,331 |  | 1,985 |  | . |  | 5,513 |  | . |
| Other Project Expenses |  | 10,250 |  | - |  | - |  | . |  | - |  | 21,099 |  | . |
| Cost of Sales |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Administration |  | 13,420 |  | 1,517 |  | 10,609 |  | 14,164 |  | 15,071 |  | 2,551,039 |  | $\cdot$ |
| PTMA Expense - Core Funding/ISETS/Other |  | , |  | , |  | , |  | , |  | , |  | , |  | . |
| TOTAL EXPENSES |  | 75,819 |  | 11,630 |  | 60,000 |  | 100,000 |  | 100,000 |  | 4,033,420 |  | 23,055 |
| OVERHEAD RECOVERY |  | $(12,636)$ |  | $(1,517)$ |  | (6,429) |  | (10,714) |  | $(13,043)$ |  | $(2,403,870)$ |  | . |
| NET | \$ | 63,182.46 | \$ | 10,113.02 | \$ | 53,571.42 | \$ | 89,285.70 | \$ | 86,956.83 | \$ | 1,629,550.21 | \$ | 23,054.50 |


|  | ITQ Tourism Relief Fund |  | 98 Scholarships \&Bursaries |  | 40-04D - Enhanced Capacity Funding-D of F's Office |  | Core Funding PTMA 20182019 |  | CORE BOC |  | BOC C \& PD |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANTS AND CONTRIBUTIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affairs Canada | \$ | - | \$ | - | \$ | 641,693.03 | \$ | 1,411,568.99 | \$ | 1,000,000.00 | \$ | 285,903.24 |
| Canada Mortgage and Housing Corp |  | - |  | - |  | . |  | . |  | . |  | - |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | - |  | - |  | - |
| Heritage Canada |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| Indigenous Services Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| First Nations \& Inuit Health Branch |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |
| Fisheries and Oceans Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Environment and Climate Change Canada |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| Agriculture and Agri-Food Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Employment and Social Development Canada |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| Public Health Agency of Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Heath Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Women and Gender Equalit Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | $\cdot$ |
| Transport Canada |  | - |  | - |  |  |  | - |  | - |  | - |
| Atlantic Canada Opportunities Agency |  | - |  | - |  |  |  | - |  | - |  | - |
| Justice Canada |  | $\cdot$ |  | - |  | - |  | - |  | - |  | - |
| Quebec Tourism |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| ITQ TourismRelief Fund |  | 80 |  | - |  | - |  | - |  | - |  | - |
| TD Bank Skills Development |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Indirect |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affars Canada |  | - |  | - |  | 96,253 |  | 211,735 |  | - |  | 59,429 |
| Canada Mortgage and Housing Corp |  | - |  | - |  | . |  | . |  | - |  | - |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Heritage Canada |  | - |  | - |  | - |  | . |  | - |  | - |
| Indigenous Services Canada |  | . |  | - |  | - |  | $\cdot$ |  | - |  | $\cdot$ |
| First Nations \& Inuit Health Branch |  | - |  | $\cdot$ |  | - |  | $\cdot$ |  | - |  | $\cdot$ |
| Fisheries and Oceans Canada |  | - |  | $\cdot$ |  | $\cdot$ |  | $\cdot$ |  | - |  | - |
| Environment and Climate Change Canada |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |
| Agriculture and Agri-Food Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Employment and Social Development Canada |  | $\cdot$ |  | - |  | - |  | - |  | - |  | - |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | - |  | - |  | - |  | - |
| Public Health Agency of Canada |  | . |  | . |  | - |  | $\cdot$ |  | - |  | - |
| Health Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
| Transport Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Justice Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Donations |  | - |  | 19,000 |  | - |  | - |  | . |  | - |
| Interest |  | . |  | . |  | . |  | . |  | . |  | $\cdot$ |
| TOTAL GRANTS AND CONTRIBUTIONS |  | 80 |  | 19,000 |  | 737,946 |  | 1,623,304 |  | 1,000,000 |  | 345,332 |
| Salaries and Benefits |  | - |  | - |  | 406,749 |  | - |  | 212,493 |  | 251,070 |
| Consultants |  | - |  | $\cdot$ |  | 13,850 |  | - |  | 6,990 |  | . |
| Honoraria |  | - |  | - |  |  |  | - |  | 6,100 |  | . |
| Professional Fees |  | - |  | - |  | 80,055 |  | - |  | 4,832 |  | 13,888 |
| Travel |  | - |  | - |  | 115,577 |  | $\cdot$ |  | 1,802 |  | . |
| Meeting Costs |  | - |  | - |  | . |  | - |  | . |  | - |
| Project Materials |  | - |  | - |  | 1,259 |  | - |  | - |  | $\cdot$ |
| Design and Printing |  | . |  | . |  | 7,049 |  | . |  | . |  | . |
| Communications/Promotions |  | - |  | - |  | 10,601 |  | - |  | 80,767 |  | 11,186 |
| Translation |  | - |  | . |  | 1,754 |  | - |  | . |  | . |
| Other Project Expenses |  | - |  | 19,000 |  | 941 |  | - |  | 237,984 |  | $\cdot$ |
| Cost of Sales |  | - |  | . |  | - |  | - |  | - |  | - |
| Administration |  | - |  | - |  | 100,112 |  | 211,735 |  | 449,933 |  | 69,188 |
| PTMA Expense - Core Funding/SETS/Other |  | - |  | . |  | . |  | 1,411,569 |  | . |  | . |
| total expenses |  | - |  | 19,000 |  | 737,947 |  | 1,623,304 |  | 1,000,000 |  | 345,332 |
| OVERHEAD RECOVERY |  | . |  | - |  | $(96,254)$ |  | (211,735) |  | . |  | $(59,429)$ |
| NET | \$ | . | \$ | 19,000.00 | \$ | 641,693.03 | \$ | 1,441,568.99 | \$ | 1,000,000.00 | \$ | 285,903.24 |



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|  | EnvironmentalConservation and ClimateChannge ECCO |  | ECCC IPCC 58 Sweden |  | Indigenous Habitat Participation Program |  | Navigable Waters Act |  | Red Cross Environmental Project |  | Water Carriers Phase 2 |  | Youth Engagement and Gender Equality |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANTS AND CONTRIBUTIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affaris Canada | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Canada Mortgage and Housing Corp |  | . |  | . |  | . |  | - |  | . |  | . |  | . |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | $\cdot$ |  | $\cdot$ |  | - |  | $\cdot$ |
| Heritage Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | , |  | $\cdot$ |
| Indigenous Services Canada |  | - |  | . |  | . |  | . |  | . |  | 149,582 |  | - |
| First Nations \& Inuit Health Branch |  | - |  | - |  | - |  | - |  | - |  | . |  | - |
| Fisheries and Oceans Canada |  | - |  | - |  | 252,250 |  | - |  | - |  | - |  | - |
| Environment and Climate Change Canada |  | 216,429 |  | 9,000 |  | . |  | - |  | 84,166 |  | - |  | - |
| Agriculture and Agri-Food Canada |  | . |  | . |  | . |  | . |  | . |  | - |  | - |
| Employment and Social Development Canada |  | . |  | . |  | . |  | . |  | . |  | . |  | . |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | . |  | - |  | - |  | . |  | . |  | $\cdot$ |
| Public Health Agency of Canada |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |  | $\cdot$ |
| Health Canada |  | . |  | - |  | - |  | - |  | - |  | - |  | - |
| Women and Gender Equality Canada |  | . |  | - |  | - |  | - |  | - |  | - |  | 80,000 |
| Transport Canada |  | - |  | - |  | - |  | 104,379 |  | - |  | - |  |  |
| Atlantic Canada Opportunities Agency |  | - |  | . |  | . |  | . |  | - |  | - |  | . |
| Justice Canada |  | . |  | . |  | - |  | . |  | . |  | . |  | $\cdot$ |
| Quebec Tourism |  | - |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| ITQ TourismRelief Fund |  | - |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| TD Bank Skills Development |  | - |  | . |  | . |  | . |  | - |  | - |  | - |
| Indirect |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affairs Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Canada Mortgage and Housing Corp |  | . |  | . |  | . |  | - |  | - |  | - |  | . |
| Canadian Human Rights Commission |  | . |  | . |  | . |  | - |  | . |  | . |  | . |
| Heritage Canada |  | - |  | - |  | $\cdot$ |  | - |  | - |  | - |  | $\cdot$ |
| Indigenous Services Canada |  | - |  | - |  | $\cdot$ |  | - |  | - |  | 22,437 |  | - |
| First Nations \& Inuit Health Branch |  | - |  | - |  | - |  | - |  | - |  | . |  | - |
| Fisheries and Oceans Canada |  | - |  | - |  | 25,219 |  | - |  | - |  | . |  | - |
| Environment and Climate Change Canada |  | 17,629 |  | - |  | . |  | - |  | 12,625 |  | - |  | - |
| Agriculture and Agri-Food Canada |  | , |  | . |  | . |  | . |  | , |  | . |  | . |
| Employment and Social Development Canada |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Public Health Agency of Canada |  | - |  | - |  | . |  | - |  | - |  | - |  | - |
| Heath Canada |  | - |  | - |  | - |  | - |  | - |  | . |  | . |
| Women and Gender Equality Canada |  | - |  | . |  | . |  | - |  | - |  | . |  | 20,000 |
| Transport Canada |  | . |  | . |  | - |  | 14,477 |  | - |  | - |  | . |
| Justice Canada |  | - |  | - |  | - |  | . |  | - |  | - |  | - |
| Donations |  | - |  | . |  | . |  | . |  | . |  | . |  | - |
| Interest |  | . |  | . |  | . |  | . |  | . |  | $\cdot$ |  | $\cdot$ |
| TOTAL GRANTS AND CONTRIBUTIONS |  | 234,058 |  | 9,000 |  | 277,469 |  | 118,856 |  | 96,791 |  | 172,019 |  | 100,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 130,444 |  | 27 |  | 123,836 |  | 72,362 |  | 64,043 |  | 94,835 |  | 55,592 |
| Consultants |  | 6,000 |  | - |  | 10,030 |  | . |  | - |  | - |  | - |
| Honoraria |  | 600 |  | - |  | 10,100 |  | 3,400 |  | 3,375 |  | 22,500 |  | 3,520 |
| Professional Fees |  | 22,050 |  | $\cdot$ |  | 55,337 |  | 9,861 |  | 10,918 |  | 20,352 |  | 4,834 |
| Travel |  | , |  | 8,973 |  | . |  | . |  |  |  | - |  | 10,615 |
| Meeting Costs |  | . |  | 8, |  | . |  | . |  | . |  | . |  | , |
| Project Materials |  | 17,936 |  | - |  | 11,093 |  | - |  | - |  | - |  | - |
| Design and Printing |  | . |  | . |  | . |  | - |  | - |  | - |  | . |
| Communications/Promotions |  | 3,400 |  | - |  | 25,603 |  | 7,500 |  | 4,170 |  | 6,599 |  | 3,382 |
| Translation |  | - |  | - |  | 1,134 |  | 10,746 |  | 1,660 |  | . |  | 744 |
| Other Project Expenses |  | - |  | - |  | . |  | - |  | . |  | - |  | . |
| Cost of Sales |  | 2 |  | - |  | 3 |  | - |  | $\cdots$ |  | $\cdots$ |  | - |
| Administration |  | 18,628 |  | . |  | 40,336 |  | 14,988 |  | 12,625 |  | 27,733 |  | 21,314 |
| PTMA Expense - Core Funding/ISETS/Other |  | 35,000 |  | . |  | . |  | . |  | . |  | . |  | . |
| TOTAL EXPENSES |  | 234,058 |  | 9,000 |  | 277,469 |  | 118,856 |  | 96,791 |  | 172,019 |  | 100,000 |
| OVERHEAD RECOVERY |  | $(17,629)$ |  | . |  | (25,219) |  | (14,477) |  | (12,625) |  | (22,437) |  | $(20,000)$ |
| NET | \$ | 216,428.55 | \$ | 9,000.00 | \$ | 252,250.00 | \$ | 104,379.00 | \$ | 84,165.94 | \$ | 149,582.17 | \$ | 80,000.00 |


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| MARCHI, |  |  |  |


|  | Agriculture LFIF |  | Heritage National Day of Truth and Reconciliation |  | MMIWG <br> Engagement/Support |  | Resiliency and Healing for Survivors |  | Indian Act Project Post Bill S-3 |  | Indigenous Justice Strategy Engagement |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANTS AND CONTRIBUTIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affairs Canada | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Canada Mortgage and Housing Corp |  | - |  | $\cdot$ |  | - |  | . |  | - |  | - |
| Canadian Human Rights Commission |  | $\cdot$ |  | $\cdot$ |  | - |  | - |  | $\cdot$ |  | - |
| Heritage Canada |  | - |  | 10,000 |  | - |  | - |  | - |  | - |
| Indigenous Services Canada |  | - |  | . |  | 180,395 |  | 1,050 |  | 87,418 |  | - |
| First Nations \& Inuit Heath Branch |  | - |  | - |  | . |  | . |  | . |  | . |
| Fisheries and Oceans Canada |  | . |  | - |  | - |  | . |  | $\cdot$ |  | $\cdot$ |
| Environment and Climate Change Canada |  | - |  | . |  | $\cdot$ |  | $\cdot$ |  | $\cdot$ |  | - |
| Agriculture and Agri-Food Canada |  | 49,167 |  | - |  | $\cdot$ |  | $\cdot$ |  | $\cdot$ |  | - |
| Employment and Social Development Canada |  | - |  | $\cdot$ |  | - |  | $\cdot$ |  | $\cdot$ |  | - |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | - |  | - |  | - |  | . |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Health Canada |  | - |  | - |  | - |  | - |  | - |  | . |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | - |  | - |  | . |
| Transport Canada |  | . |  | - |  | . |  | - |  | - |  | - |
| Atlantic Canada Opportunities Agency |  | $\cdot$ |  | - |  | $\cdot$ |  | $\cdot$ |  | - |  | - |
| Justice Canada |  | - |  | - |  | - |  | - |  | - |  | 95,203 |
| Quebec Tourism |  | - |  | - |  | . |  | $\cdot$ |  | - |  | . |
| ITQ TourismRelief Fund |  | - |  | - |  | - |  | - |  | - |  | . |
| TD Bank Skills Development |  | - |  | - |  | - |  | - |  | - |  | - |
| Indirect |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affairs Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Canada Mortgage and Housing Corp |  | - |  | - |  | . |  | $\cdot$ |  | - |  | - |
| Canadian Human Rights Commission |  | . |  | - |  | $\cdot$ |  | $\cdot$ |  | $\cdot$ |  | $\cdot$ |
| Heritage Canada |  | $\cdot$ |  | - |  | 27, |  | - |  | 1 |  | $\cdot$ |
| Indigenous Services Canada |  | - |  | - |  | 27,059 |  | 158 |  | 13,113 |  | - |
| First Nations \& Inuit Health Branch |  | - |  | - |  | - |  | - |  | . |  | - |
| Fisheries and Oceans Canada |  | . |  | - |  | . |  | . |  | . |  | - |
| Environment and Climate Change Canada |  | $\cdot$ |  | - |  | - |  | - |  | $\cdot$ |  | - |
| Agriculture and Agri-Food Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Employment and Social Development Canada |  | . |  | - |  | - |  | - |  | - |  | - |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | - |  | - |  | - |  | - |  | $\cdot$ |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | - |  | - |
| Health Canada |  | . |  | . |  | - |  | - |  | - |  | . |
| Women and Gender Equality Canada |  | . |  | . |  | - |  | . |  | - |  | $\cdot$ |
| Transport Canada |  | . |  | . |  | . |  | - |  | - |  | . |
| Justice Canada |  | - |  | - |  | - |  | - |  | - |  | 14,281 |
| Donations |  | . |  | - |  | - |  | - |  | - |  | . |
| Interest |  | . |  | . |  | . |  | . |  | . |  | $\cdot$ |
| TOTAL GRANTS AND CONTRIBUTIONS |  | 49,167 |  | 10,000 |  | 207,455 |  | 1,208 |  | 100,531 |  | 109,484 |
| Salaries and Benefits |  | - |  | - |  | 6,271 |  | - |  | 61,687 |  | 89,329 |
| Consulants |  | - |  | - |  | . |  | . |  | - |  | . |
| Honoraria |  | - |  | 300 |  | $\cdot$ |  | - |  | - |  | $\cdot$ |
| Professional Fees |  | $\cdot$ |  | 4,080 |  | 20 |  | 1,050 |  | 5,518 |  | 2,560 |
| Travel |  | - |  | - |  | 10,267 |  | . |  | . |  | . |
| Meeting Costs |  | - |  | . |  | - |  | . |  | - |  | . |
| Project Materials |  | 6,225 |  | 4,022 |  | 20,505 |  | - |  | 933 |  | $\cdot$ |
| Design and Printing |  | - |  | - |  | . |  | - |  | 7,327 |  | $\cdot$ |
| Communications/Promotions |  | - |  | - |  | $\cdot$ |  | - |  | 2,864 |  | 3,000 |
| Translation |  | , |  | - |  | - |  | - |  | 8,757 |  |  |
| Other Project Expenses |  | 42,942 |  | - |  | - |  | - |  | . |  | - |
| Cost of Sales |  | . |  | . |  | . |  | - |  | . |  | . |
| Administration |  | . |  | 1,598 |  | 30,411 |  | 158 |  | 13,445 |  | 14,595 |
| PTMA Expense - Core Funding/SETS/Other |  | . |  | . |  | 140,000 |  | . |  | - |  | . |
| TOTAL EXPENSES |  | 49,167 |  | 10,000 |  | 207,455 |  | 1,208 |  | 100,531 |  | 109,484 |
| OVERHEAD RECOVERY |  | . |  | $(1,304)$ |  | $(27,059)$ |  | (158) |  | (13,113) |  | $(14,281)$ |
| NET | \$ | 49,166.88 | \$ | 8,695.61 | \$ | 180,395.24 | \$ | 1,050.00 | \$ | 87,417.70 | \$ | 95,203.35 |


|  | UNDRIP |  | Indigenous Intelectual Property Program |  | SCC Appeal-Child and Family Services |  | Child and Family Service Project |  | Family Violence |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANTS AND CONTRIBUTIONS |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northerm Affars Canada | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 3,426,122.26 |
| Canada Mortgage and Housing Corp |  | - |  | - |  | - |  | - |  | - |  | 215,180 |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | - |  | - |  | 7,340 |
| Heritage Canada |  |  |  |  |  | - |  | - |  |  |  | 621,016 |
| Indigenous Services Canada |  | - |  | - |  | - |  | 351,225 |  | - |  | 2,076,578 |
| First Nations \& Inuit Health Branch |  | - |  | - |  | - |  | . |  | - |  | 1,130,520 |
| Fisheries and Oceans Canada |  | - |  | $\cdot$ |  | - |  | - |  | - |  | 252,250 |
| Environment and Climate Change Canada |  | - |  | $\cdot$ |  | - |  | - |  | - |  | 335,872 |
| Agriculture and Agri-Food Canada |  | - |  | . |  | - |  | - |  | - |  | 67,653 |
| Employment and Social Development Canada |  | . |  | 30,778 |  | . |  | - |  | - |  | 5,890,476 |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | . |  | - |  | - |  | - |  | 311,586 |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | - |  | 583,037 |
| Heath Canada |  | - |  | - |  | - |  | $\cdot$ |  | . |  | 177,999 |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | - |  | 12,750 |  | 526,502 |
| Transport Canada |  | - |  | - |  | - |  | - |  | . |  | 104,379 |
| Atlantic Canada Opportunities Agency |  | $\cdot$ |  | - |  | $\cdot$ |  | - |  | - |  | 228,290 |
| Justice Canada |  | 278,967 |  | - |  | - |  | - |  | - |  | 374,171 |
| Quebec Tourism |  | - |  | - |  | - |  | - |  | - |  | 22,500 |
| ITQ TourismRelief Fund |  | . |  | - |  | - |  | $\cdot$ |  | - |  | 80 |
| TD Bank Skills Development |  | - |  | - |  | - |  | - |  | - |  | 75,819 |
| Indirect |  |  |  |  |  |  |  |  |  |  |  |  |
| Crown-Indigenous Relations and Northern Affairs Canada |  | - |  | - |  | - |  | - |  | - |  | 380,461 |
| Canada Mortgage and Housing Corp |  | - |  | $\cdot$ |  | $\cdot$ |  | - |  | - |  | 35,618 |
| Canadian Human Rights Commission |  | - |  | - |  | - |  | - |  | - |  | 1,101 |
| Heritage Canada |  | - |  | - |  | - |  | $\cdot$ |  | - |  | 86,527 |
| Indigenous Services Canada |  | - |  | - |  | - |  | 53,641 |  | - |  | 312,444 |
| First Nations \& Inuit Heath Branch |  | - |  | - |  | - |  | . |  | - |  | 179,575 |
| Fisheries and Oceans Canada |  | - |  | - |  | - |  | - |  | $\cdot$ |  | 25,219 |
| Environment and Climate Change Canada |  | - |  | - |  | - |  | $\cdot$ |  | $\cdot$ |  | 33,254 |
| Agriculture and Agri-Food Canada |  | - |  | - |  | - |  | - |  | - |  | 1,849 |
| Employment and Social Development Canada |  | - |  | 4,617 |  | $\cdot$ |  | - |  | - |  | 2,777,955 |
| The Economic Development Agency of Canada for the Region of Quebec |  | - |  | . |  | - |  | - |  | - |  | 36,692 |
| Public Health Agency of Canada |  | - |  | - |  | - |  | - |  | $\cdot$ |  | 44,989 |
| Heath Canada |  | - |  | - |  | - |  | - |  | $\cdot$ |  | 22,044 |
| Women and Gender Equality Canada |  | - |  | - |  | - |  | $\cdot$ |  | 2,250 |  | 39,622 |
| Transport Canada |  | $\cdot$ |  | - |  | - |  | - |  | . |  | 14,477 |
| Justice Canada |  | 27,897 |  | - |  | - |  | - |  | - |  | 42,177 |
| Donations |  | . |  | - |  | - |  | - |  | . |  | 19,000 |
| Interest |  | - |  | . |  | . |  | - |  | . |  | 340,932 |
| TOTAL GRANTS AND CONTRIBUTIONS |  | 306,864 |  | 35,394 |  | . |  | 404,866 |  | 15,000 |  | 20,821,306 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 239,215 |  | 28,699 |  | - |  | 294,985 |  | 12,172 |  | 7,137,007 |
| Consultants |  | 2,343 |  | - |  | $\cdot$ |  | 7,384 |  | . |  | 287,729 |
| Honoraria |  | 13,900 |  | - |  | $\cdot$ |  | 12,400 |  | - |  | 248,471 |
| Professional Fees |  | 9,360 |  | - |  | 6,636 |  | 5,363 |  | - |  | 1,454,062 |
| Travel |  | . |  | - |  | . |  | . |  | - |  | 371,203 |
| Meeting Costs |  | $\cdot$ |  | - |  | - |  | - |  | - |  | 14,242 |
| Project Materials |  | 1,133 |  | - |  | - |  | $\cdot$ |  | - |  | 557,418 |
| Design and Printing |  | 511 |  | - |  | - |  | 988 |  | - |  | 50,329 |
| Communications/Promotions |  | 3,121 |  | $\cdot$ |  | - |  | 1,246 |  | 578 |  | 381,694 |
| Translation |  | . |  | 1,879 |  | $\cdot$ |  | 7,000 |  | - |  | 250,232 |
| Other Project Expenses |  | . |  | . |  | - |  | . |  | - |  | 348,604 |
| Cost of Sales |  | $\cdot$ |  | - |  | - |  | - |  | - |  | 25,000 |
| Administration |  | 37,280 |  | 4,817 |  | - |  | 75,499 |  | 2,250 |  | 4,981,811 |
| PTMA Expense - Core Funding/SETS/Other |  | . |  | . |  | - |  | - |  | . |  | 4,723,470 |
| TOTAL EXPENSES |  | 306,864 |  | 35,394 |  | 6,636 |  | 404,866 |  | 15,000 |  | 20,831,272 |
| OVERHEAD RECOVERY |  | (27,897) |  | $(4,617)$ |  | - |  | $(53,641)$ |  | $(2,250)$ |  | $(4,047,946)$ |
| NET | \$ | 278,967.29 | \$ | 30,777.50 | \$ | 6,636.38 | \$ | 351,225.07 | \$ | 12,750.00 | \$ | 16,783,326.44 |

