MARCH 31, 2022

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#### 1

#### INDEPENDENT AUDITOR'S REPORT

To the Members of Native Women's Association of Canada

#### **Qualified Opinion**

We have audited the financial statements of Native Women's Association of Canada (the Association), which comprise the statement of financial position as at March 31, 2022, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### Basis for Qualified Opinion

The Association expenses certain capital asset purchases in the year of the acquisition when there are specific programs to which they are related. In this respect, the financial statements are not in accordance with Canadian accounting standards for not-for-profit organizations. The effects of this failure on the financial statements have not been determined by management and we were not able to reasonably determine the effects of this departure from Canadian accounting standards for not-for-profit organizations.

In common with many not-for-profit organizations, the Association derives revenue from cash donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Association. Therefore, we were not able to determine whether any adjustments might be necessary to donations revenue, excess of revenues over expense, and cash flows from operations for the years ended March 31, 2022 and 2021, current assets as at March 31, 2022 and 2021, and net assets as at March 31, 2022 and 2021 and April 1, 2020. Our audit opinion on the financial statements for the year ended March 31, 2021 was modified because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

#### Other Information

Management is responsible for the other information. The other information comprises the supplementary financial information on pages 19 to 30, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.







In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Ontario July 13, 2022

Marcil Lavallée

## STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2022

	2022	2021
REVENUES		
Grants and contributions (Note 3)	\$ 13,586,645	\$ 13,223,918
Donations	738,088	358,362
Sales - Internal	308,665	32,852
Rental	6,014	-
Sales - External	3,039	206,591
Other	64,998	69,246
	14,707,449	13,890,969
EXPENSES		
Projects and programs		
Economic development	4,206,991	3,827,403
Operations	1,849,963	2,245,969
Health	1,804,367	2,219,643
Resiliency	934,827	811,538
Policy and social development	803,874	1,315,845
Legal	600,260	47,741
Environment	378,637	363,263
	10,578,919	10,831,402
Provincial and Territorial member Associations (PTMA)		
PTMA Core	1,481,739	1,180,435
Administration	1,401,100	1,100,100
Administration	2,113,952	1,082,175
Cost of sales	251,523	157,053
Operating costs - 120 Promenade du Portage	85,131	140,096
	3,932,345	2,559,759
	14,511,264	13,391,161
EXCESS OF REVENUES OVER EXPENSES	\$ 196,185	\$ 499,808

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## STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED MARCH 31, 2022

	l	Unrestricted	C	apital Asset Fund	R	eplacement Reserve Fund	Bassett Scholarship Fund	2022 Total	2021 Total
BALANCE, BEGINNING OF YEAR	\$	(1,892,070)	\$	4,642,336	\$	70,000	\$ 22,468	\$ 2,842,734	\$ 2,342,926
Excess of revenues over expenses		349,452		(153,267)		-	-	196,185	499,808
Invested in capital assets (Note 13)		(396,105)		396,105		-	-	-	-
Interfund transfer (Note 13)		6,000		-		-	(6,000)	-	_
BALANCE, END OF YEAR	\$	(1,932,723)	\$	4,885,174	\$	70,000	\$ 16,468	\$ 3,038,919	\$ 2,842,734

## STATEMENT OF FINANCIAL POSITION

MARCH 31, 2022 6

	2022	2021
	2022	2021
ASSETS		
CURRENT ASSETS		
Cash	\$ 1,555,563	\$ 1,344,861
Term deposit	-	500,000
Accounts receivable (Note 5)	611,021	588,311
Grants and contributions receivable	2,861,629	1,944,720
Advances to Provincial and Territorial Member Associations,		
without interest	325,533	197,635
Contingency deposit for building under renovation	-	312,887
Deposit on purchase of Resiliency Centre in New Brunswick	-	55,000
Inventories	123,933	63,468
Prepaid expenses	21,918	49,790
	5,499,597	5,056,672
CAPITAL ASSETS (Note 6)	10,356,661	7,753,967
	\$ 15,856,258	\$ 12,810,639

ON BEHALF OF THE BOARD

Original signed by:

Carol McBride \_\_\_, Director

Cathy Halbot \_\_\_\_, Director

## STATEMENT OF FINANCIAL POSITION

MARCH 31, 2022 7

	2022	2021
LIABILITIES	2022	2021
CURRENT LIABILITIES		
Accounts payable and accrued liabilities (Note 7)	\$ 3,012,038	\$ 4,044,141
Deferred grants and contributions (Note 8)	3,618,411	2,086,730 16,272
Current portion of long-term debt (Note 9)  Renewable portion of long-term debt (Note 9)	16,690 4,843,536	2,467,295
	11,490,675	8,614,438
LONG-TERM DEBT (Note 9)	611,261	628,064
DEFERRED RESTRICTED DONATION - THE MICHAEL MELANCON-KOFFEND AWARDS (Note 10)	715,403	725,403
	1,326,664	1,353,467
	12,817,339	9,967,905
NET ASSETS		
Unrestricted Internal restrictions (Note 13)	(1,932,723)	(1,892,070)
Capital Asset Fund	4,885,174	4,642,336
Replacement Reserve Fund	70,000	70,000
Bassett Scholarship Fund	16,468	22,468
	3,038,919	2,842,734
	\$ 15,856,258	\$ 12,810,639

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2022

2022 2021 **OPERATING ACTIVITIES** \$ \$ Excess of revenues over expenses 196,185 499,808 Adjustment for: Amortization of capital assets 153,267 57,592 349,452 557,400 Net change in non-cash items related to operating activities (Note 11) (242,645)877,290 106,807 1,434,690 **INVESTING ACTIVITIES** 500,000 Net change in term deposits 1,245,606 Acquisition of capital assets (2,755,961)(4,885,640)(3,640,034)(2,255,961)FINANCING ACTIVITIES Proceeds from long-term debt 2,376,241 2,467,295 Repayment of long-term debt (16,385)(1,113,076)2,359,856 1,354,219 **INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS** 210,702 (851, 125)CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR 1,344,861 2,195,986 CASH AND CASH EQUIVALENTS, END OF YEAR \$ 1,555,563 \$ 1,344,861

Cash and cash equivalents consist of cash.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

#### 1. STATUTE AND NATURE OF OPERATIONS

Native Women's Association of Canada is incorporated as a not-for-profit organization under the Canada Not-for-Profit Corporations Act and is exempt from taxation under the Income Tax Act. The Association is a national Aboriginal women's organization and has the following principles and objectives:

- a) to be the national voice for Native women;
- b) to address issues in a manner which reflects the changing needs of Native women in Canada;
- to assist and promote common goals toward self-determination and self-sufficiency for Native people in their roles as mothers and leaders;
- d) to promote equal opportunities for Native women in programs and activities;
- e) to serve as a resource among their constituency and Native Community;
- f) to cultivate and teach the characteristics that are unique aspects of their cultural and historical traditions;
- g) to assist Native women's organizations, as well as community initiatives, in the development of their local projects;
- h) to advance issues and concerns of Native women; and
- i) to link with other Native organizations with common goals.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The Association applies the Canadian accounting standards for not-for-profit organizations.

#### Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the amounts recognized as revenues and expenses for the periods covered. Actual results may differ from these estimates.

#### Revenue recognition

The Association follows the deferral method of accounting for grants, contributions and restricted donations. Under this method, grants, contributions and restricted donations for future period expenses are deferred and are recognized as revenue in the year in which the related expenses are incurred and when the amount can be reasonably estimated and the collection is reasonably assured.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Revenue recognition (continued)

Donations are recognized upon receipt of funds.

Sales are recognized when the goods have been delivered, the price is fixed or determinable and collection is reasonably assured.

Rental and other revenues are recognized when services have been rendered.

#### **Grant receivable**

A grant receivable is recognized as an asset when the amount to be received can be reasonably estimated and ultimate collection is reasonably assured.

#### Allocated expenses

The Association allocates its salaries and benefits to the projects and programs based on estimated time spent on each program or based on actual time worked on projects and programs.

#### **Inventories**

Inventories are measured at the lower of cost and net realizable value. The cost is determined using the specific identification method. Net realizable value is the estimated selling price in the ordinary course of business, less the costs of completion and costs necessary to make the sale. When the reversal of previously written down inventories is recognized, this reversal is recognized in operations.

#### **Capital assets**

Capital assets purchased and funded under program agreements are expensed in the year of acquisition.

Capital assets purchased with internal funds are accounted at cost. Amortization is calculated on their respective estimated useful life using the straight-line method over the following periods:

Resiliency Centres 25 years
Furniture and equipment 5 years
Vehicles 5 years
Computer equipment 3 years

#### Write-down of capital assets

When a capital asset no longer contributes to the Association's ability to provide services, its carrying amount is written down to residual value, if any. The excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

## 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Financial instruments

Initial measurement

The Association initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Association is in the capacity of management, are initially measured at cost.

Subsequent measurement

The Association subsequently measures all its financial assets and liabilities at cost or amortized cost.

Financial assets measured at amortized cost include cash, accounts receivable, grants and contribution receivable and advances to Provincial and Territorial Member Associations.

#### Impairment

For financial assets measured at cost or amortized cost, the Association determines whether there are indications of possible impairment. When there are, and the Association determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in operations. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in operations.

### Transaction costs

Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in operations in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in operations over the life of the instrument using the straight-line method.

### Cash and cash equivalents

The Association's policy is to present bank balances, including bank indebtedness with balances that can fluctuate from being positive to overdrawn, under cash and cash equivalents.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

### 3. GRANTS AND CONTRIBUTIONS

	2022	2021
Employment and Social Development Canada	\$ 4,332,211	\$ 3,222,358
Crown-Indigenous Relations and Northern Affairs Canada	3,104,668	4,282,856
First Nations and Inuit Health Branch	1,287,739	1,675,251
Indigenous Services Canada	871,657	611,546
Women and Gender Equality Canada	720,403	784,982
Public Health Agency of Canada	659,980	738,761
Canada - New Brunswick Infrastructure Program	487,195	-
Innovation, Science and Economic Development Canada	333,172	560,963
Canadian Institutes of Health Research	314,970	70,175
Environment and Climate Change Canada	289,704	95,025
Canadian Heritage	286,371	78,526
Agriculture and Agri-Food Canada	222,674	469,522
Canadian Women's Foundation	188,945	-
Health Canada	138,521	226,343
Transport Canada	119,144	212,844
Fisheries and Oceans Canada	94,549	129,275
University of Calgary	70,958	34,042
Others	63,784	31,449
	\$ 13,586,645	\$ 13,223,918

### 4. EMPLOYEE BENEFIT PLAN

The Association is an employer member of the RBA Defined Contribution Plan, a multi-employer plan. Total cash payments for employee future benefits, consisting of cash contributed by the Association to its funded pension plan during the year ended March 31, 2022 were \$196,265 (2021: \$204,434). This amount is included in operations expense in the statement of operations.

## 5. ACCOUNTS RECEIVABLE

	2022	2021
Trade accounts Sales tax receivable	\$ 105,365 505,656	\$ 64,956 523,355
	\$ 611,021	\$ 588,311

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

## 6. CAPITAL ASSETS

These capital assets were purchased with internal funds, and thus these amounts were capitalized.

			2022	2021
		Accumulated	Net	Net
	Cost	amortization	book value	book value
Lands	\$ 925,126	\$ -	\$ 925,126	\$ 855,126
Building under renovation (a)	8,120,289	-	8,120,289	5,992,607
Resiliency Centres	1,064,376	81,556	982,820	848,575
Furniture and equipment	348,875	112,351	236,524	-
Vehicles	47,298	20,102	27,196	36,262
Computer equipment	198,215	133,509	64,706	21,397
	\$ 10,704,179	\$ 347,518	\$ 10,356,661	\$ 7,753,967

a) The building is still under renovation as at March 31, 2022. No amortization is calculated on the building in renovation until it is used by the Association.

Total amortization expense for the year ended March 31, 2022 is \$153,267 (2021: \$57,592).

## 7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2022	2021
Suppliers and accrued liabilities Holdbacks on building under renovation Government remittances	\$ 1,955,270 1,055,634 1,134	\$ 3,309,999 730,608 3,534
Government remittances	1,134	3,334
	\$ 3,012,038	\$ 4,044,141

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

## 8. DEFERRED GRANTS AND CONTRIBUTIONS

The deferred grants and contributions represent restricted funding that is related to the subsequent year and are detailed as follows:

	2022	2021
Employment and Social Development Canada	\$ 3,085,054	\$ 1,584,044
TD Bank - Skills development	183,688	-
Crown-Indigenous Relations and Northern Affairs Canada	175,004	17,259
Indigenous Services Canada	39,988	-
Public Health Agency of Canada	36,357	-
First Nations and Inuit Health Branch	21,600	37,140
Canadian Institutes of Health Research	-	199,970
Women and Gender Equality Canada	-	162,413
University of Calgary	-	70,958
Canadian Heritage	-	9,846
Others	76,720	5,100
	\$ 3,618,411	\$ 2,086,730

The change in deferred grants and contributions during the year is as follows:

	2022	2021
Balance, beginning of year Plus: Amount granted during the year Less: Amount recognized as revenue in the year	\$ 2,086,730 15,118,326 (13,586,645)	\$ 2,059,637 13,251,011 (13,223,918)
Balance, end of year	\$ 3,618,411	\$ 2,086,730

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

#### 9. LONG-TERM DEBT

	2022	2021
Mortgage loan - 4.15%, renewable in December 2024, payable in monthly instalments of \$3,559, principal and interest (a)	\$ 627,951	\$ 644,336
Mortgage payable - prime rate plus 2%, interest only until the end of the renovation (a)	4,843,536	2,467,295
	5,471,487	3,111,631
Current portion of long-term debt	16,690	16,272
Renewable portion of long-term debt	4,843,536	2,467,295
	\$ 611,261	\$ 628,064

- a) Long-term debts are subject to the following securities:
  - First rank collateral mortgage in the amount of \$850,000 on a property with a net book value of \$811,681;
  - First rank collateral mortgage in the amount of \$5,890,000 on a property with a net book value of \$9,045,415;
  - First rank hypothec on all present and future property in the amount of \$7,152,000;
  - First rank hypothec in the amount of \$600,000.

These credit agreements also requires the Association to comply with various conditions and restrictions. As at March 31, 2022, the Association is in compliance with the conditions and restrictions, with the exception of a reporting requirement which requires the Association to provide audited financial statements within 90 days days of the fiscal year. The creditor has accepted the departure from the provisions of the loan agreement.

The mortgage payable is presented as renewable long-term debt since the loan's terms will be negotiated at the end of the renovation, which is expected to be completed in the next fiscal year.

Long-term debt principal repayments and renewable balances over the next three years are the following:

	Payables	Renewables
2023	\$ 16,960	\$ 4,843,536
2024	\$ 17,678	\$ -
2025	\$ 13,748	\$ 579,565

MARCH 31, 2022

#### 10. DEFERRED RESTRICTED DONATION - THE MICHAEL MELANCON-KOFFEND AWARDS

The deferred restricted donation consists of a donation received from the Estate of Marie Melancon. Funds will be used in future periods to provide bursaries to enable Native Persons of Canada to pursue educational goals under The Michael Melancon-Koffend Awards. Change in deferred restricted donation is as follows:

	2022	2021
Balance, beginning of year Less: Amount recognized as revenue during the year	\$ 725,403 (10,000)	\$ 736,403 (11,000)
Balance, end of year	\$ 715,403	\$ 725,403

#### 11. NET CHANGE IN NON-CASH ITEMS RELATED TO OPERATING ACTIVITIES

	2022	2021
Accounts receivable	\$ (22,710)	\$ (313,394)
Grants and contributions receivable	(916,909)	(726,152)
Advances to Provincial and Territorial Member Associations,	,	,
without interest	(127,898)	19,760
Contingency deposit for building under renovation	312,887	(312,887)
Deposit on purchase of Resiliency Centre in New Brunswick	55,000	(55,000)
Inventories	(60,465)	(63,468)
Prepaid expenses	27,872	(21,052)
Accounts payable and accrued liabilities	(1,032,103)	2,333,390
Deferred grants and contributions	1,531,681	27,093
Deferred restricted donation	(10,000)	(11,000)
	\$ (242,645)	\$ 877,290

### 12. FINANCIAL INSTRUMENTS

### Credit risk

Credit risk is the risk that one party to a financial asset will cause a financial loss for the Association by failing to discharge an obligation. The Association's credit risk is mainly related to accounts receivable.

The Association provides credit to its clients in the normal course of its operations. It carries out, on a continuing basis, credit checks on its clients and maintains provisions for contingent credit losses which, once they materialize, are consistent with management's forecasts.

### NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

## 12. FINANCIAL INSTRUMENTS (continued)

#### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates. The Association is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed interest rate instruments subject the Association to a fair value risk, since fair value fluctuates inversely to changes in market interest rates. Floating interest rate instruments subject the Association to changes in related future cash flows.

#### 13. INTERNAL RESTRICTIONS

### **Capital Asset Fund**

The Capital Assets Fund accounts for the Association's investment in capital assets net of accumulated amortization and long-term debt.

### **Replacement Reserve Fund**

The Replacement Reserve Fund was established to fund the major repairs and replacements of the Association's assets.

#### **Bassett Scholarship Fund**

The Bassett Scholarship Fund accounts for the amounts received from the trust fund of Helen Izola Bassett net of any scholarships awarded or related expenses incurred.

### 14. ALLOCATED EXPENSES

Salaries and benefits have been allocated as follows:

	2022	2021
Operations	\$ 1,179,167	\$ 1,536,461
Health	1,103,293	896,850
Economic Development	876,334	1,131,097
Resiliency	452,691	111,991
Legal	393,948	33,498
Policy and social Development	318,364	488,475
Environment	305,438	238,673
	\$ 4,629,235	\$ 4,437,045

# NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2022

#### 15. ECONOMIC DEPENDENCE

The Association receives a significant portion of its grants and contributions from two separate federal government funders (Crown-Indigenous Relations and Northern Affairs Canada and Employment and Social Development Canada). During the year, the Association received \$7,436,879 from these two funders. This source of revenue represents 55% (2021: 57%) of the Association's total grants and contributions. Economic dependence arises from the fact that the viability of the Association would be affected by the loss of this revenue.

#### 16. CONTINGENCIES

## Other indemnification agreements

In the normal course of operations, the Association signs agreements under which amounts are granted for the execution of projects which are subject to restrictions as to the use of the funds. The sponsors of these projects can execute an audit of the financial records of the Association to ensure compliance with the project requirements. In the event that amounts to be reimbursed to the sponsors of a project are identified, the necessary adjustments will be recognized in the year they are identified.

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited)

	ISETS-EI	35-07 ISETS CRF 2019-2020	35-08 ISETS Admin	ISETS Quebec	ISETS NWAC Special Projects		ISETS Nunavut	Subtotal to carry over
GRANTS AND CONTRIBUTIONS								•
Direct								
Crown-Indigenous Relations and Northern Affairs Canada	\$ -	<b>\$</b> -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Canadian Institutes of Health Research	Ψ -	· -	· ·	· ·	Ψ -	¥ -	· -	Ψ -
Canadian Histitutes of Fleath Research	_							
Indigenous Services Canada	-	-						
First Nations and Inuit Health Branch	-	•	•	•	-	-	-	•
	•	•	•	•	-	•	•	•
Fisheries and Oceans Canada	-	•	•	•	-	-	-	•
Environment and Climate Change Canada	-	•	•	•	-	-	-	•
Agriculture and Agri-Food Canada			•					
Employment and Social Development Canada	1,116,470	988,584	202,776	128,140	106,755	221,531	6,834	2,771,090
Innovation, Science and Economic Development Canada	-	•	•	•	-	-	-	-
Public Health Agency of Canada		-		-	-	-	•	-
Health Canada	-			•	-	-	-	-
Women and Gender Equality Canada	-	-			-	-		
Transport Canada					-	-	-	
University of Calgary	-	-		-	-	-	-	-
Court Challenges Program					-	-	-	
Canadian Women's Foundation	-			_	_	_	_	
Tik-Tok Youth Art	_	_	_	_	_	_	_	_
TD Bank Skills Development	_						_	
Sunlife	-	•	•	•	-	-	-	•
	•	•	•	•	-	•	-	•
Indirect								
University of Calgary	-	•	•	•	-	-	-	•
Canadian Heritage		•		•	-	•	•	
Indigenous Services Canada	•	•	•	•	-	-	-	•
First Nations and Inuit Health Branch	•	-	•	•	-	-	-	•
Fisheries and Oceans Canada		-			-	-	-	
Environment and Climate Change Canada	-	-		•	-	-	-	
Agriculture and Agri-Food Canada					-	-	-	
Employment and Social Development Canada	-		238,523		-	-	-	238,523
Innovation, Science and Economic Development Canada			· •		-	-	-	
Public Health Agency of Canada					-	-	-	
Health Canada	-			_	_	_	_	
Women and Gender Equality Canada	_	_	_	_	_	_	_	_
Transport Canada	_							
·	<u> </u>	-		-	-	-		
TOTAL GRANTS AND CONTRIBUTIONS	1,116,470	988,584	441,299	128,140	106,755	221,531	6,834	3,009,613
Project expenses Salaries and benefits			188,312	46,377		47,042	6,834	288,565
	•	•	100,312	40,377	-	41,042	0,034	200,303
Consultants	•	•	•	•	-	•	-	•
Honoraria	-	•		•			-	-
Professional fees	•	•		•	16,330	1,000	•	17,330
Travel expenses	•	•	57	•	-	-	-	57
Meeting costs	-	•	•	•	-	-	-	-
Project materials	•	•	11,434	•	-	-	-	11,434
Design and printing	-			•	-	-	-	-
Communications and promotions	-	-		•	-	-	-	
Translation		-						
Other project expenses	-		299	-		-	-	299
Administration			241,196					241,196
PTMA expenses (Core funding, ISETS and other)	1,116,470	988,584		81,763	90,425	173,489	-	2,450,731
TOTAL PROJECT EXPENSES	1,116,470	988,584	441,299	128,140	106,755	221,531	6,834	3,009,613
OVERHEAD RECOVERY		<u> </u>	(238,523)	<u> </u>	<u> </u>	<u> </u>	<u> </u>	(238,523)

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) .

	Total Carried Forward	ISETS 2021-2022 Amendment FES funding	Canada Summer Jobs	Engagement Protocol Agreement (EPA)	EPA Pay Equity 21-22	FNIYES Skills Link	Investment Readiness 2	Subtotal to carry over
GRANTS AND CONTRIBUTIONS								
Direct								
Crown-Indigenous Relations and Northern Affairs Canada Canadian Institutes of Health Research	\$ - -	\$ - -	\$ - -	\$ -	\$	\$ - -	\$ - -	\$ -
Canadian Heritage			-	_	-	_		-
Indigenous Services Canada			-	-	-	36,301		36,301
First Nations and Inuit Health Branch			-		-	•		
Fisheries and Oceans Canada	•	-	-	-	-	-	•	-
Environment and Climate Change Canada		•	-		-	-	•	
Agriculture and Agri-Food Canada		•	-		-	-	•	
Employment and Social Development Canada	2,771,090	341,999	4,509	312,500	85,301	•	3,579	3,518,978
Innovation, Science and Economic Development Canada	-	-	-	-	-	•	-	
Public Health Agency of Canada	•	•	-	-	-	-	-	-
Health Canada	•	•	-	-	-	-	-	-
Women and Gender Equality Canada	•	•	•		-	•	•	
Transport Canada	•	•	•		-	•	•	•
University of Calgary		•	•	-	-	•		
Court Challenges Program	•	-	•	-	-		•	-
Canadian Women's Foundation	•	•	-	-	-	•	•	•
Tik-Tok Youth Art	•	•	•	•	•	•	•	•
TD Bank Skills Development Sunlife	•	•	•	•	•	•	•	•
Indirect	•	•	•	•	•	•	•	•
University of Calgary								
Canadian Heritage	•	•	•	•	•	-	•	•
Indigenous Services Canada	_	-	-	_	-	3.630		3.630
First Nations and Inuit Health Branch	_	_	_	_	_	0,000	_	0,000
Fisheries and Oceans Canada				-		-	-	
Environment and Climate Change Canada								
Agriculture and Agri-Food Canada								
Employment and Social Development Canada	238,523	60,353		37,500	10,236		270	346,882
Innovation, Science and Economic Development Canada	,	-	-	-	-	-		•
Public Health Agency of Canada		-	-	-	-	-	-	-
Health Canada			-		-			
Women and Gender Equality Canada					-			
Transport Canada	-	-	-	-	-	•	•	-
OTAL GRANTS AND CONTRIBUTIONS	3,009,613	402,352	4,509	350,000	95,537	39,931	3,849	3,905,792
Project expenses								
Salaries and benefits	288,565	98,668	5,905	155,340	61,038	36,301	3,579	649,395
Consultants	•	-	•	42,051	-		•	42,051
Honoraria	47.000	•	•		6,800		•	6,800
Professional fees	17,330	- 00.070	•	86,988	8,682	•	•	113,000
Travel expenses	57	28,272	•	9,165 12	•	•	•	37,493 12
Meeting costs Project materials	11,434	•	•	5,557	•	•	•	16,991
•	11,434	•	•	3,337	•	•	•	10,331
Design and printing Communications and promotions	•	-	_	2,852	7,484	_	• -	10,336
Translation	•			2,032	314	· .	•	314
Other project expenses	299		-	-	-		-	299
Administration	241,196	60.411	-	48,036	11,219	3,630	270	364.762
PTMA expenses (Core funding, ISETS and other)	2,450,731	215,001	<u> </u>		,2.10	-	-	2,665,734
OTAL PROJECT EXPENSES	3,009,613	402,351	5,905	350,000	95,537	39,931	3,849	3,907,187
VERHEAD RECOVERY	(238,523)	(60,353)	-	(37,500)	(10,236)	(3,630)	(270)	(350,512)
ET EXPENSES	\$ 2,771,090	\$ 341,999	\$ 5,905	\$ 312,500	\$ 85,301	\$ 36,301	\$ 3,579	\$ 3,556,675

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited)

	Total Carried	Indigenous Women's Incubator Project -		TD Bank Skills		Risk Management and Building Grassroots	61-03 PHAC RED	Subtotal
	Forward	Ecosystems Fund	WORBE	Development	Business Network	Capacity	Project	to carry over
GRANTS AND CONTRIBUTIONS								
Direct								
Crown-Indigenous Relations and Northern Affairs Canada	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Canadian Institutes of Health Research	٠.	•			•	•	•	
Canadian Heritage								
Indigenous Services Canada	36,301	-		_	86,884	-		123,184
First Nations and Inuit Health Branch	-	-		-	-	-	-	120,104
Fisheries and Oceans Canada	_			_	_	-		
Environment and Climate Change Canada								
Agriculture and Agri-Food Canada								
Employment and Social Development Canada	3,518,978	-	249,090	_	_	-		3,768,067
Innovation, Science and Economic Development Canada	0,010,010	297,475	243,030	-	-	-	-	297,475
Public Health Agency of Canada	_	231,410	_	_	_	-	284,209	284,209
Health Canada	_	-	_	_	_	-	204,203	204,203
Women and Gender Equality Canada	_		_	_	_	173,720		173,720
Transport Canada	_		_	_		173,720		173,720
University of Calgary	_		_	_		_		_
Court Challenges Program	-		-	-		-		
Canadian Women's Foundation	•	· ·	•	•	-	•	•	•
Tik-Tok Youth Art	•	· ·	•	•	-	•	•	•
TD Bank Skills Development	•	•	•	16,312	•	•	•	16,312
Sunlife	•	•	•	10,312	-	•	•	10,312
Indirect	•	•	•	-	•	•	•	•
University of Calgary	•	•	•	-	•	•	•	•
Canadian Heritage	2 620	•	•	-	13,033	•	•	46.663
Indigenous Services Canada	3,630	•	•	•	13,033	•	•	16,663
First Nations and Inuit Health Branch Fisheries and Oceans Canada	•	•	•	•	•	•	•	•
	•	•	•	•	-	•	•	•
Environment and Climate Change Canada	•	•	•	•	-	•	•	•
Agriculture and Agri-Food Canada	240,000	•	44 470	•	-	•	•	200.254
Employment and Social Development Canada	346,882	05.007	41,472	-	•	•	•	388,354
Innovation, Science and Economic Development Canada	-	35,697	•	•	•	•	-	35,697
Public Health Agency of Canada	•	-	•	-	-	-	26,056	26,056
Health Canada	-	•	•	-	-		•	
Women and Gender Equality Canada	-	•	•	-	-	17,372	•	17,372
Transport Canada	•	•	•	•	•	•	•	•
TOTAL GRANTS AND CONTRIBUTIONS	3,905,792	333,172	290,562	16,312	99,916	191,092	310,264	5,147,110
Project expenses								
Salaries and benefits	649,395	124,274	80,093	2,534	20,037	139,638	223,150	1,239,123
Consultants	42,051	74,547	27,961	· •	9.606	3,000	23,874	181,039
Honoraria	6,800	7,300	24,700	-	3,700	•	3,000	45,500
Professional fees	113,000	51,702	98,552		28,500	30,377	18,012	340.143
Travel expenses	37,493		•	-	2,126	314	•	39,933
Meeting costs	12	-		-	2,400			2,413
Project materials	16,991	38,143	8,522	10.663	7,473	270	5,317	87,379
Design and printing	-	135	1,945	190	, <u>-</u>		7,446	9,716
Communications and promotions	10,336	218	3,742		4,114		900	19,310
Translation	314		-,		4,300	64	2,451	7,129
Other project expenses	299		-	_	-,	•	_,	299
Administration	364,762	36,853	48,322	2,925	17,660	17,430	26,113	514,064
PTMA expenses (Core funding, ISETS and other)	2,665,734	-			-	-	-	2,665,734
TOTAL PROJECT EXPENSES	3,907,187	333,172	293,837	16,312	99,916	191,092	310,264	5,151,780
OVERHEAD RECOVERY	(350,512)	(35,697)	(41,473)	(2,719)	(13,033)	(17,372)	(26,056)	(486,860)
NET EXPENSES	\$ 3,556,675	\$ 297,475	\$ 252,364	\$ 13,593	\$ 86,884	\$ 173,720	\$ 284,209	\$ 4,664,920

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) .

	То	otal Carried Forward	FNIHB Capacity	FNIHB Chron Disease/STB 19-	BI I	Cannabis Public Education Health Canada	Deme	entia Community Investment	Str	Dementia rategic Fund	H	y of Calgary ealth Project ollaboration		Subtotal to carry over
GRANTS AND CONTRIBUTIONS														
Direct														
Crown-Indigenous Relations and Northern Affairs Canada	\$	-	\$ -	\$	- :	\$-	\$	-	\$	-	\$	-	\$	-
Canadian Institutes of Health Research		-			-	-		-		-		-		-
Canadian Heritage		-			-	-		-		-		-		-
Indigenous Services Canada		123,184			-	-		-		-		-		123,184
First Nations and Inuit Health Branch		-	160,000	46,21	10	-		-		-		-		206,210
Fisheries and Oceans Canada		-			-			-		-		-		
Environment and Climate Change Canada		-			-	-		-		-		-		-
Agriculture and Agri-Food Canada		-			-			-		-		-		-
Employment and Social Development Canada		3,768,067			-			-		-		-		3,768,067
Innovation, Science and Economic Development Canada		297,475			-	-		-		-		-		297,475
Public Health Agency of Canada		284,209			-	-		192,838		118,114		-		595,160
Health Canada					-	118.212				•				118,212
Women and Gender Equality Canada		173,720			-	•								173,720
Transport Canada						_		_		_		_		,
University of Calgary		_				_		_		_		49,958		49,958
Court Challenges Program		_				_		_		_				40,000
Canadian Women's Foundation		_	_		_	_		_		_		_		_
Tik-Tok Youth Art			_		-					_		_		
TD Bank Skills Development		16,312	_		-					_		_		16,312
Sunlife		10,312	•		•	-		-		•		•		10,312
Indirect		•	•		•	•		•		•		•		-
												21,000		21,000
University of Calgary		•	•		•	•		•		•		21,000		21,000
Canadian Heritage		40.000	•		-	•		•		•		-		40.000
Indigenous Services Canada		16,663	40.000	40.70	-	-		-		-		-		16,663
First Nations and Inuit Health Branch		-	40,000	13,79	90	-		-		-		-		53,790
Fisheries and Oceans Canada		-	•		-	-		-		-		-		-
Environment and Climate Change Canada		-	•		-	•		•		•		-		-
Agriculture and Agri-Food Canada		-	•		-	-		-		-		-		-
Employment and Social Development Canada		388,354	•		-	-		-		-		-		388,354
Innovation, Science and Economic Development Canada		35,697	•		-	-		-		-		-		35,697
Public Health Agency of Canada		26,056	-		-	-		27,772		10,992		-		64,820
Health Canada		-	-		-	20,309		-		-		-		20,309
Women and Gender Equality Canada		17,372			-	-		-		-		-		17,372
Transport Canada			•		-			-		-		-		
TOTAL GRANTS AND CONTRIBUTIONS		5,147,110	200,000	60,00	00	138,521		220,610		129,106		70,958		5,966,305
Project expenses														
Salaries and benefits		1,239,123	36,188	5,31		81,600		97,995		58,457		49,958		1,568,631
Consultants		181,039	29,666	19,57		18,318		61,027		22,669		-		332,293
Honoraria		45,500		3,50	00	-		11,400		15,250		-		75,650
Professional fees		340,143	32,380	4,51	14	14,831		22,358		10,189		-		424,415
Travel expenses		39,933	489									-		40,422
Meeting costs		2,413	900		-	-		-		-		-		3,312
Project materials		87,379	58.079	4,68	30	2,797		-		-		_		152,935
Design and printing		9,716		5,55						9.043				24,314
Communications and promotions		19,310		0,00	-	233				-,		-		19,542
Translation		7,129		3.01	18	115		-		-				10,262
Other project expenses		299	-	0,0						-				299
Administration		514,064	42,299	13,84	18	20,627		27,830		13,498		21,000		653,166
PTMA expenses (Core funding, ISETS and other)		2,665,734		13,0-	-	-		,000		.5,750		,000		2,665,734
TOTAL PROJECT EXPENSES		5,151,780	200,000	60,00	00	138,521		220,610		129,106		70,958		5,970,975
OVERHEAD RECOVERY		(486,860)	(40,000)	(13,79		(20,309)		(27,772)		(10,992)		(21,000)		(620,724)
	•		, , , ,			, ,	•		•		•		•	
NET EXPENSES	\$	4,664,920	\$ 160,000	\$ 46,21	10 :	\$ 118,212	\$	192,838	\$	118,114	\$	49,958	\$	5,350,251

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited)

	Т	otal Carried Forward	FNIHB Core Policy Capacity	FN Forced/Coer Steriliza		FNIHB GBA +	FNII	HB Victimes of Violence	Cann	abis Mental Health	COVID Rapid earch CIHR	Subtotal to carry over
GRANTS AND CONTRIBUTIONS												
Direct												
Crown-Indigenous Relations and Northern Affairs Canada	\$	-	\$ -	\$	- :	\$ -	\$	-	\$	-	\$ -	\$ -
Canadian Institutes of Health Research		-	-		-	-		-		115,000	199,970	314,970
Canadian Heritage		-	-		-	-		-		-	-	-
Indigenous Services Canada		123,184	-		-	-		-		-	-	123,184
First Nations and Inuit Health Branch		206,210	160,231	42,5	00	85,000		123,426		-	-	617,367
Fisheries and Oceans Canada		-	-		-	-		-		-	-	-
Environment and Climate Change Canada		-	-		-	-		-		-	-	-
Agriculture and Agri-Food Canada		-	-		-	-		-		-	-	-
Employment and Social Development Canada		3,768,067	-		-	-		-		-	-	3,768,067
Innovation, Science and Economic Development Canada		297,475	-		-	-		-		-	-	297,475
Public Health Agency of Canada		595,160	-		-	-		-		-	-	595,160
Health Canada		118,212	-		-	-		-		-	-	118,212
Women and Gender Equality Canada		173,720	-		-	-		-		-	-	173,720
Transport Canada		-	-		-	-		-		-	-	-
University of Calgary		49,958	-		-	-		-		-	-	49,958
Court Challenges Program		-	-		-	-		-		-	-	-
Canadian Women's Foundation		-						-		-	-	-
Tik-Tok Youth Art		-						-		-	-	-
TD Bank Skills Development		16,312						-		-	-	16,312
Sunlife					-			-		-	-	
Indirect												
University of Calgary		21,000			-			-		-	-	21,000
Canadian Heritage		· •	-			-		-		-	-	· -
Indigenous Services Canada		16,663						-		-		16,663
First Nations and Inuit Health Branch		53,790	28,276	7,5	00	15,000		13,714		-	-	118,280
Fisheries and Oceans Canada				,-				-		-	-	-
Environment and Climate Change Canada										-		-
Agriculture and Agri-Food Canada										-		-
Employment and Social Development Canada		388,354						_		-		388,354
Innovation, Science and Economic Development Canada		35,697										35,697
Public Health Agency of Canada		64,820	_			_		_		_		64,820
Health Canada		20,309										20,309
Women and Gender Equality Canada		17,372	_			_		_		_		17,372
Transport Canada		,0.2										,0.2
•		F 000 00F	400 507	50.0	•••	400.000		407.440		445.000	400.070	0.750.000
TOTAL GRANTS AND CONTRIBUTIONS		5,966,305	188,507	50,0	00	100,000		137,140		115,000	199,970	6,756,922
Project expenses Salaries and benefits		1,568,631	128,111	16,9	72	80,682		85,185		56,960	129,328	2,065,869
Consultants		332,293	19,549	13,8		00,002		37,334		10,556	11,646	425,202
Honoraria		75,650	19,349	13,0	24	•		200		12,700	3,500	92.050
			40.050	0.0	-	4 200						
Professional fees		424,415	10,859	9,9	01	4,260		572		10,836	29,229	490,131
Travel expenses		40,422	-		•	-		-		-	-	40,422
Meeting costs		3,312		4.0	-	•		-		40.040	4 000	3,312
Project materials		152,935	27	1,6	80	•		-		10,949	1,866	167,462
Design and printing		24,314	1,559		•	-		-			4,139	30,012
Communications and promotions		19,542	-		-	-		-		8,400	-	27,942
Translation		10,262	69		-	-		135		4,541	5,953	20,959
Other project expenses		299	-		-	45.050		40.744		-	-	299
Administration PTMA expenses (Core funding, ISETS and other)		653,166 2,665,734	28,334	7,5	28	15,058		13,714		58	14,310	732,197 2,665,734
FOTAL PROJECT EXPENSES		5,970,975	188,507	50,0	<u>-</u>	100,000		137,140		115,000	199,970	6,761,592
OVERHEAD RECOVERY			(28,276)			(15,000)				110,000	155,510	
		(620,724)	, ,	(7,5		,		(13,714)			 	 (685,214)
NET EXPENSES	\$	5,350,251	\$ 160,231	\$ 42,5	00 9	\$ 85,000	\$	123,426	\$	115,000	\$ 199,970	\$ 6,076,378

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited)

	1	Fotal Carried Forward	Distinction Based Health Legislation	. Or	p Natl Indig gs to Engag ationBiodive sity	Cons	nvironmental servation and sate Channge ECCO		Habitat ipation rogram	Navigab	le Waters Act	Indigenous Knowledge Framework	Subtotal to carry over
GRANTS AND CONTRIBUTIONS													
Direct													
Crown-Indigenous Relations and Northern Affairs Canada	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-	\$ -	\$ -
Canadian Institutes of Health Research Canadian Heritage		314,970 -	•		:		-				-		314,970 -
Indigenous Services Canada		123,184			-		-		-		-		123,184
First Nations and Inuit Health Branch		617,367	108,700		-		-		-		-		726,067
Fisheries and Oceans Canada					-		-	8	5,954		-	-	85,954
Environment and Climate Change Canada		-	-		17,000		235,519		-		-	-	252,519
Agriculture and Agri-Food Canada		-	-		-		-		-		-	-	-
Employment and Social Development Canada		3,768,067	-		-		-		-		-	-	3,768,067
Innovation, Science and Economic Development Canada		297,475	-		-		-		-		-	-	297,475
Public Health Agency of Canada		595,160	-		-		-		-		-	-	595,160
Health Canada		118,212	-		-		-		-		-	-	118,212
Women and Gender Equality Canada		173,720	-		-		-		-		-	-	173,720
Transport Canada		-	-		-		-		-		49,954	53,711	103,664
University of Calgary		49,958	-		-		-		-		-	-	49,958
Court Challenges Program		-	-		-		-		-		-	-	-
Canadian Women's Foundation		-			-		-		-		-	-	-
Tik-Tok Youth Art		-	-		-		-		-		-	-	-
TD Bank Skills Development		16,312	-		-		-		-		-	-	16,312
Sunlife		-	-		-		-		-		-	-	-
Indirect													
University of Calgary		21,000	-		-		-		-		-	-	21,000
Canadian Heritage		-	-		-		-		-		-	-	-
Indigenous Services Canada		16,663	-		-		-		-		-	-	16,663
First Nations and Inuit Health Branch		118,280	16,300		-		-		-		-	-	134,580
Fisheries and Oceans Canada		-	-		-		-		8,595		-	-	8,595
Environment and Climate Change Canada		-	-		3,000		19,185		-		-	-	22,185
Agriculture and Agri-Food Canada		<del>.</del>	-		-		-		-		-	-	<del>.</del>
Employment and Social Development Canada		388,354	•		-		-		-		-	-	388,354
Innovation, Science and Economic Development Canada		35,697	-		-		-		-		-	-	35,697
Public Health Agency of Canada		64,820	•		-		-		•		-	-	64,820
Health Canada		20,309	•		-		-		-		-	-	20,309
Women and Gender Equality Canada		17,372	•		-		-		•				17,372
Transport Canada		-	•		-		•		•		7,493	7,986	15,480
TOTAL GRANTS AND CONTRIBUTIONS		6,756,922	125,000		20,000		254,704	9	4,549		57,447	61,697	7,370,319
Project expenses					4=							**	
Salaries and benefits		2,065,869	53,395		17,000		133,670		8,986		41,844	36,238	2,417,003
Consultants		425,202	44,572		•		5,991		7,276		-	-	483,041
Honoraria		92,050	6,000		-		600		5,550		2,500	10,300	117,000
Professional fees		490,131	4,674		-		1,352		4,084		3,949	3,916	508,107
Travel expenses		40,422	-		-		-		-		•	-	40,422
Meeting costs		3,312	-		-		47.040		•		-		3,312
Project materials		167,462	•		•		17,848		-		-	3,199	188,509
Design and printing		30,012	-		-		-		•		-	-	30,012
Communications and promotions		27,942	-		•		•		•		1 664	-	27,942
Translation		20,959 299	•		-		-		•		1,661	-	22,620 299
Other project expenses Administration		299 732,197	16,358		3,000		- 19,243		8,653		7,493	- 8,044	794,988
PTMA expenses (Core funding, ISETS and other)		2,665,734	10,336		3,000		76,000		o,000 -		7,495	0,044	2,741,734
TOTAL PROJECT EXPENSES		6,761,592	125,000		20,000		254,704	9	4,549		57,447	61,697	7,374,989
OVERHEAD RECOVERY		(685,214)	(16,300)		(3,000)		(19,185)		(8,595)		(7,493)	(7,986)	(747,773)
NET EXPENSES	\$	6,076,378	\$ 108,700	\$	17,000	\$	235,519	\$ 8	5,594	\$	49,953	\$ 53,711	\$ 6,627,215

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) \_\_\_\_\_\_

			Grassroots Engagement Indigenous	Greenhouse	Youth Engagement		Perspectives of Indigenous	
	Total Carried	Environment IDCC	Women in	Grown Traditional Foods 19-20	and Gender	IT Ammontionahin	Women/Girls/2	Subtotal
ODANITO AND CONTRIDUTIONS	Forward	Environment IPCC	Agriculture	F000S 19-20	Equality	IT Apprenticeship	Spirit/Gender Div	to carry over
GRANTS AND CONTRIBUTIONS								
Direct								
Crown-Indigenous Relations and Northern Affairs Canada Canadian Institutes of Health Research	\$ - 314,970	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ - 314,970
Canadian Heritage	-	•	-		•	•	•	-
Indigenous Services Canada	123,184	•	-	•	•	•	•	123,184
First Nations and Inuit Health Branch	726,067	•	•	•	•	•	•	726,067
Fisheries and Oceans Canada	85,954 252,540	40 500	•	•	•	•	•	85,954
Environment and Climate Change Canada	252,519	12,500	40 044	402 507	•	•	•	265,019
Agriculture and Agri-Food Canada	2 700 007	•	18,844	183,587	•	20.270	40.075	202,431
Employment and Social Development Canada	3,768,067	•	•	•	•	30,379	42,675	3,841,121
Innovation, Science and Economic Development Canada	297,475 595,160	•	•	•	•	-	•	297,475 595,160
Public Health Agency of Canada		•	•	•	•	•	•	
Health Canada	118,212	•	•	•	90,000	•	•	118,212
Women and Gender Equality Canada	173,720	•	•	•	80,000	-	•	253,720 103.664
Transport Canada	103,664	•	•	•	•	•	•	
University of Calgary	49,958	•	•	•	•	-	•	49,958
Court Challenges Program	•	•	•	•	•	•	•	•
Canadian Women's Foundation	•	•	•	•	•	-	•	•
Tik-Tok Youth Art	46 242	•	•	•	•	•	•	46 242
TD Bank Skills Development	16,312	•	•	•	•	•	•	16,312
Sunlife Indirect	•	•	•	•	•	•	•	•
	24 000							24 000
University of Calgary	21,000	•	•	•	•	-	•	21,000
Canadian Heritage	46.663	•	•	•	•	•	•	16,663
Indigenous Services Canada	16,663	•	•	•		•	•	
First Nations and Inuit Health Branch	134,580 8,595	•	•	•	•	-	•	134,580 8,595
Fisheries and Oceans Canada	22,185	2,500	•	•	•	•	•	24,685
Environment and Climate Change Canada	22,100	2,300	4 004	18,359	•	-	•	24,665
Agriculture and Agri-Food Canada	388,354	•	1,884	10,309	•	- 4,557	6,664	20,243 399,576
Employment and Social Development Canada		•	-	•	•	4,557	0,004	35,697
Innovation, Science and Economic Development Canada Public Health Agency of Canada	35,697 64,820	•	•	•	•	•	•	64.820
Health Canada	20,309	•	•	· ·	•	<u>-</u>	•	20,309
Women and Gender Equality Canada	17,372	•	•	-	20,000	-	•	37,372
Transport Canada	15,480	•	-	•	20,000	•	•	15,480
<del></del>			·····	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	·····		
TOTAL GRANTS AND CONTRIBUTIONS	7,370,319	15,000	20,728	201,946	100,000	34,936	49,339	7,792,268
Project expenses	0.447.000	7 700	0.044	E0 E00	E4.040	40.070	00 000	0.500.000
Salaries and benefits	2,417,003	7,700	8,611	59,593	54,646	16,876	26,380	2,590,809
Consultants	483,041	•	24,104	83,485	17,842	416	9,198	618,086
Honoraria	117,000	4 000	(4.200)	739	700	3,700	4,550	126,689
Professional fees	508,107	4,800	(1,308)	62,105	5,403	5,539	2,071	586,716
Travel expenses	40,422	•	•	•	•	-	-	40,422
Meeting costs	3,312	•	•		•	0.005	470	3,312
Project materials	188,509	•	•	6,263	•	3,265	176	198,213
Design and printing	30,012	•	•	•	4.050	-	•	30,012
Communications and promotions	27,942	•	•	•	1,056	525	200	29,524
Translation Other project expenses	22,620 299	•	•	•	•	•	300	22,920 299
Other project expenses		2.500	4 004	40 447	20.250	4 645		
Administration PTMA expenses (Core funding, ISETS and other)	794,988 2,741,734	2,500 -	1,884 -	18,417 -	20,352	4,615 -	6,664	849,420 2,741,734
TOTAL PROJECT EXPENSES	7,374,989	15,000	33,291	230,601	100,000	34,936	49,339	7,838,156
OVERHEAD RECOVERY	(747,773)	(2,500)	(1,884)	(18,359)	(20,000)	(4,557)	(6,664)	(801,738)
NET EXPENSES	\$ 6,627,215	\$ 12.500	\$ 31,407	\$ 212,242	\$ 80,000	\$ 30,379	\$ 42,675	\$ 7,036,418

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) .

Forward Funding Providors Circle Phase II Sunlife Donation Tik-Tok Youth Art  GRANTS AND CONTRIBUTIONS  Direct  Crown-Indigenous Relations and Northern Affairs Canada \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ Canadian Institutes of Health Research 314,970	bility	Subtotal
Direct           Crown-Indigenous Relations and Northern Affairs Canada         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	Act	to carry over
Crown-Indigenous Relations and Northern Affairs Canada \$ - \$ - \$ - \$ - \$ - \$ - \$ Canadian Institutes of Health Research 314,970		
Canadian Institutes of Health Research       314,970       -		
Canadian Heritage	- \$	\$ - 314,970
Indigenous Services Canada 123,184	-	-
First Nations and Inuit Health Branch       726,067       -	-	123,184
Environment and Climate Change Canada 265,019 Agriculture and Agri-Food Canada 202,431	-	726,067
Agriculture and Agri-Food Canada 202,431	-	85,954
		265,019
Employment and Social Development Canada 3.841.121 41.182	-	202,431
2. The first and cooks 5 to opinion canada 5, the first 11, the 11, th	6,098	3,918,401
Innovation, Science and Economic Development Canada 297,475	-	297,475
Public Health Agency of Canada 595,160	-	595,160
Health Canada - 118,212	-	118,212
Women and Gender Equality Canada 253,720 - 85,779 152,881	-	492,380
Transport Canada 103,664	-	103,664
University of Calgary 49,958	-	49,958
Court Challenges Program	-	-
Canadian Women's Foundation	-	
Tik-Tok Youth Art 29,985	-	29,985
TD Bank Skills Development 16,312	-	16,312
Sunlife 8,500 -	-	8,500
Indirect		
University of Calgary 21,000	-	21,000
Canadian Heritage	•	
Indigenous Services Canada 16,663	-	16,663
First Nations and Inuit Health Branch 134,580	-	134,580
Fisheries and Oceans Canada 8,595	-	8,595
Environment and Climate Change Canada 24,685		24,685
Agriculture and Agri-Food Canada 20,243	- 445	20,243
Employment and Social Development Canada 399,576 8,818	5,415	413,808 35,697
	-	64.820
Public Health Agency of Canada       64,820       -	•	20,309
Women and Gender Equality Canada 37,372 - 33,489 22,932	•	93,793
Violent and Gender Equality Canada 57,372 - 53,469 22,932	-	15,480
· · · · · · · · · · · · · · · · · · ·		
	1,513	8,217,347
Project expenses	4 220	0 700 045
	1,339	2,723,045 710,903
	4 000	
Honoraria 126,689 14,430 1,150 - Professional fees 586,716 9,000 13,460 23,296 1,400 -	4,200 8 836	146,469 642,708
Professional fees         586,716         9,000         13,460         23,296         1,400         -           Travel expenses         40,422         -	8,836	40,422
Meeting costs 3,312	•	40,422 3,312
Project materials 198,213 556 26,790	•	225,560
Design and printing 30,012 7,000	-	37,012
Communications and promotions 29,524	- 1,341	30,865
Translation 22,920 - 3,420 10,143	325	36,808
Other project expenses 299		299
Administration 849,420 8,876 33,811 23,266 58 -	5,473	920,904
PTMA expenses (Core funding, ISETS and other)  2,741,734  -  -  -  -  -  -  -  -  -  -  -  -  -	•	2,741,734
	1,514	8,260,041
OVERHEAD RECOVERY (801,738) (8,818) (33,489) (22,932)	5,415)	(872,392)
NET EXPENSES \$ 7,036,418 \$ 41,182 \$ 85,779 \$ 152,881 \$ 8,500 \$ 26,790 \$	6,099 \$	\$ 7,387,649

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited)

	Total Carried Forward	GBA+ Capacity Funding	Resiliency Lodge Continuity 2021	Safer-Stronger Grant	Human Trafficking	Heritage Aboriginal Languages	Indian Residentual Schools Heal the Healer	Subtotal to carry over
GRANTS AND CONTRIBUTIONS								
Direct								
Crown-Indigenous Relations and Northern Affairs Canada	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Canadian Institutes of Health Research	314,970	•	-	•	•		•	314,970
Canadian Heritage			-	•	•	249,018	•	249,018
Indigenous Services Canada	123,184	12,857			•	•		136,042
First Nations and Inuit Health Branch	726,067	•	164,032	•	•	•	123,477	1,013,576
Fisheries and Oceans Canada	85,954	•	-	•	•	•	•	85,954
Environment and Climate Change Canada	265,019	•	-	•	•	•	•	265,019
Agriculture and Agri-Food Canada	202,431	•	-	•	•	•	-	202,431
Employment and Social Development Canada	3,918,401	•	-	•	•	•	-	3,918,401
Innovation, Science and Economic Development Canada	297,475	-	•	•	-	-	-	297,475
Public Health Agency of Canada	595,160	-	•	•	-	-	-	595,160
Health Canada	118,212	-			•	•	-	118,212
Women and Gender Equality Canada	492,380	-			134,230	•	-	626,610
Transport Canada	103,664	•	-	-	•	-	•	103,664
University of Calgary	49,958	•	-	•	•	-	-	49,958
Court Challenges Program	•	•	-	•	•	-	-	-
Canadian Women's Foundation	•	-	-	188,945	-	-	-	188,945
Tik-Tok Youth Art	29,985	-	-		-	-	-	29,985
TD Bank Skills Development	16,312	-			•	-	-	16,312
Sunlife	8,500	-			-	-		8,500
Indirect								
University of Calgary	21,000						_	21,000
Canadian Heritage			-			37,353	-	37,353
Indigenous Services Canada	16,663	1,929	-				-	18,591
First Nations and Inuit Health Branch	134,580		25,862		-	_	12,348	172,790
Fisheries and Oceans Canada	8,595	-	•		-	-	•	8,595
Environment and Climate Change Canada	24,685						-	24,685
Agriculture and Agri-Food Canada	20,243						-	20,243
Employment and Social Development Canada	413,808						_	413,808
Innovation, Science and Economic Development Canada	35,697						_	35,697
Public Health Agency of Canada	64,820	_			-	_	_	64,820
Health Canada	20,309	-	-	_	_	_	_	20,309
Women and Gender Equality Canada	93,793	_			_	_	_	93,793
Transport Canada	15,480				_			15,480
Transport Canada	13,400	-		<u> </u>		<del>-</del>		•
TOTAL GRANTS AND CONTRIBUTIONS	8,217,347	14,786	189,894	188,945	134,230	286,371	135,825	9,167,396
Project expenses	A = A A : -			***	** ***	** **-	** ***	A 44= A==
Salaries and benefits	2,723,045	2,800	145,258	38,059	62,097	80,000	66,699	3,117,958
Consultants	710,903		5,644	272	67,296	21,941	8,133	814,189
Honoraria	146,469	4,700			1,900	14,200	1,500	168,769
Professional fees	642,708	3,798	3,882	53,222	1,732	71,238	17,657	794,237
Travel expenses	40,422	-	•	•	-	-	-	40,422
Meeting costs	3,312	-	•	1,581	-	900	-	5,793
Project materials	225,560	1,501	262	95,537	1,148	54,459	11,115	389,582
Design and printing	37,012	-	2,182	-	-	585		39,779
Communications and promotions	30,865	-	-	-	-	5,362		36,227
Translation	36,808	-	-	•	-	116	9,123	46,046
Other project expenses	299		•	•	-	-		299
Administration	920,904	1,986	32,666	273	58	37,570	21,598	1,015,055
PTMA expenses (Core funding, ISETS and other)	2,741,734	-	•	•	-	-	•	2,741,734
TOTAL PROJECT EXPENSES	8,260,041	14,786	189,894	188,945	134,230	286,371	135,825	9,210,091
OVERHEAD RECOVERY	(872,392)	(1,929)	(25,862)	-	•	(37,353)	(12,348)	(949,882)
NET EXPENSES	\$ 7,387,649	\$ 12,857	\$ 164,032	\$ 188,945	\$ 134,230	\$ 249,018	\$ 123,477	\$ 8,260,209

### SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) 28

	Total Carried Forward	Indian Residential Schools Community Support Worker Training	MMIWG Researc		MMIWG Data Program	Safe Passages		ın Act Project Post Bill S-3	Court Challenges Program	Subtotal to carry over
GRANTS AND CONTRIBUTIONS										
Direct										
Crown-Indigenous Relations and Northern Affairs Canada	\$ -	\$ -	\$	- \$		\$ -	\$	-	\$ -	\$ -
Canadian Institutes of Health Research	314,970			-	-	-		-		314,970
Canadian Heritage	249,018	-		-	-			-	•	249,018
Indigenous Services Canada	136,042		4,70	0	368	3,760		598,970		743,840
First Nations and Inuit Health Branch	1,013,576	92,158		-	-	-		-	-	1,105,734
Fisheries and Oceans Canada	85,954			-	-			-		85,954
Environment and Climate Change Canada	265,019	-		-	-			-	•	265,019
Agriculture and Agri-Food Canada	202,431			-	-	-		-	-	202,431
Employment and Social Development Canada	3,918,401			-	-	-		-	-	3,918,401
Innovation, Science and Economic Development Canada	297,475			-	-			-		297,475
Public Health Agency of Canada	595,160	-		-	-			-	•	595,160
Health Canada	118,212			-	-	-		-	-	118,212
Women and Gender Equality Canada	626,610	-		-	-	-		-		626,610
Transport Canada	103,664			-	-	-		-		103,664
University of Calgary	49,958			-	-	-		-		49,958
Court Challenges Program	-			-	-			-	238	238
Canadian Women's Foundation	188,945			-	-			-		188,945
Tik-Tok Youth Art	29,985			-	-			-		29,985
TD Bank Skills Development	16,312			-	-			-		16,312
Sunlife	8,500			-	-			-		8,500
Indirect	,									*
University of Calgary	21,000			-	-	-		-		21,000
Canadian Heritage	37,353			-		-			-	37,353
Indigenous Services Canada	18,591		70	5	55	564		89,845		109,761
First Nations and Inuit Health Branch	172,790	9,216		-		•		-		182,005
Fisheries and Oceans Canada	8,595	•		-						8,595
Environment and Climate Change Canada	24,685			-						24,685
Agriculture and Agri-Food Canada	20,243				_	_		_	-	20,243
Employment and Social Development Canada	413,808									413,808
Innovation, Science and Economic Development Canada	35,697			-	_	-		_		35,697
Public Health Agency of Canada	64,820			-	-				-	64,820
Health Canada	20,309	_		_	_			_	_	20,309
Women and Gender Equality Canada	93,793	_		_	_			_	-	93,793
Transport Canada	15,480			_	_			_		15,480
· · · · · · · · · · · · · · · · · · ·	13,400					-				13,400
TOTAL GRANTS AND CONTRIBUTIONS	9,167,396	101,374	5,40	5	423	4,324		688,815	238	9,967,976
Project expenses										
Salaries and benefits	3,117,958	59,510	70	D	368	-		393,948	•	3,572,485
Consultants	814,189	2,788		-	-	-		79,812	-	896,788
Honoraria	168,769	-		-	-	-		17,905	-	186,674
Professional fees	794,237	16,529		-	-	-		26,773	194	837,733
Travel expenses	40,422	-		-	-	-		-	-	40,422
Meeting costs	5,793			-	-	-		-	-	5,793
Project materials	389,582	4,209		-	-			7,483	•	401,273
Design and printing	39,779	•		-	-			14,513	-	54,292
Communications and promotions	36,227	-		-	-	-		2,599		38,826
Translation	46,046	-		-	-	-		47,498		93,545
Other project expenses	299	-		-	-	-		-		299
Administration	1,015,055	18,338	4,70	5	55	4,324		98,284	44	1,140,805
PTMA expenses (Core funding, ISETS and other)	2,741,734	· •		<u>-                                      </u>	-	<u> </u>		•	-	2,741,734
TOTAL PROJECT EXPENSES	9,210,091	101,374	5,40	5	423	4,324		688,816	238	10,010,670
OVERHEAD RECOVERY	(949,882)	(9,216)	(70	5)	(55)	(564	)	(89,845)	-	(1,050,267)
NET EXPENSES	\$ 8,260,209	\$ 92,158	\$ 4,70	0 9	368	\$ 3,760	\$	598,970	\$ 238	\$ 8,960,403

### SUPPLEMENTARY FINANCIAL INFORMATION - STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) 29

	Total Carried Forward	Supreme Court R v Sharma	40-04B - Enhanced Capacity Funding - President	40-04C - Enhanced Capacity Funding ED's Office	40-04D - Enhanced Capacity Funding - D of F's Office	Core Funding PTMA 2018-2019	CORE BOC	Subtotal to carry over
GRANTS AND CONTRIBUTIONS								
Direct	\$ -	\$ -	\$ 71,286	\$ 1,004	\$ 647,711	\$ 1,380,000	\$ 1.000.000	\$ 3,100,000
Crown-Indigenous Relations and Northern Affairs Canada Canadian Institutes of Health Research	\$ - 314,970	<b>a</b> -	\$ /1,200	\$ 1,004	\$ 04 <i>1</i> ,711	\$ 1,300,000	\$ 1,000,000	314,970
Canadian Institutes of Fleatiff Research	249,018	•	-	-	-	•	•	249,018
Indigenous Services Canada	743,840		_	_				743,840
First Nations and Inuit Health Branch	1.105.734	-	-	_	-		-	1.105.734
Fisheries and Oceans Canada	85,954					_		85,954
Environment and Climate Change Canada	265,019					-		265,019
Agriculture and Agri-Food Canada	202,431	-	-	-	-	•	-	202,431
Employment and Social Development Canada	3,918,401	-	-	-	-	•	-	3,918,401
Innovation, Science and Economic Development Canada	297,475			-		-		297,475
Public Health Agency of Canada	595,160		-		-	-		595,160
Health Canada	118,212	-	-	-	-	•	•	118,212
Women and Gender Equality Canada	626,610	•	-	-	-	•	-	626,610
Transport Canada	103,664	-	-	-	•	-		103,664
University of Calgary	49,958	-	-	-	-	•	•	49,958
Court Challenges Program	238	-	-	-	-	-	•	238
Canadian Women's Foundation	188,945	-	•	-	•	-	•	188,945
Tik-Tok Youth Art	29,985	•	-	•	-	•	•	29,985
TD Bank Skills Development	16,312	•	-	•	-	•	•	16,312
Sunlife	8,500	•	•	-	•	•	•	8,500
Indirect	24 000							21,000
University of Calgary Canadian Heritage	21,000 37,353	•	•	•	•	•	•	21,000 37,353
Indigenous Services Canada	109,761	•	•	-	•	•	•	109,761
First Nations and Inuit Health Branch	182,005	-	-	_	-	<u> </u>	· .	182,005
Fisheries and Oceans Canada	8,595		_	_	_	_	-	8,595
Environment and Climate Change Canada	24,685							24,685
Agriculture and Agri-Food Canada	20,243							20,243
Employment and Social Development Canada	413,808					-		413,808
Innovation, Science and Economic Development Canada	35,697					-		35,697
Public Health Agency of Canada	64,820	-	-	-	-	•	-	64,820
Health Canada	20,309	-	-	-	-	-		20,309
Women and Gender Equality Canada	93,793	-	-		-			93,793
Transport Canada	15,480			-	•	•	•	15,480
TOTAL GRANTS AND CONTRIBUTIONS	9,967,976		71,286	1,004	647,711	1,380,000	1,000,000	13,067,976
Project expenses								
Salaries and benefits	3,572,485	•	54,198	-	183,821	-	797,620	4,608,124
Consultants	896,788	•	-	-	9,947	-	5,488	912,224
Honoraria	186,674	-	-	-		•		186,674
Professional fees	837,733		-	•	31,979	-	19,042	888,754
Travel expenses	40,422	•	3,728	-	418	-	•	44,568
Meeting costs	5,793	-	•	-	-	•	•	5,793
Project materials	401,273	33 965	•	•	208	-	•	401,514
Design and printing Communications and promotions	54,292 38.826	900	•	- 873	326,872	•	•	55,257 366,570
Translation	93,545	•	•	0/3	320,872 507	•	- 767	94,818
Other project expenses	299			-	5,769	•	59,455	65,524
Administration	1,140,805	54	13,566	131	88.190	180,000	117,628	1,540,374
PTMA expenses (Core funding, ISETS and other)	2,741,734	-	-	-	-	1,405,739	-	4,147,473
TOTAL PROJECT EXPENSES	10,010,670	1,051	71,492	1,004	647,711	1,585,738	1,000,000	13,317,667
OVERHEAD RECOVERY	(1,050,267)		(9,298)	(131)	(84,484)	(180,000)	-	(1,324,179)
NET EXPENSES	\$ 8,960,403	\$ 1,051	\$ 62,194	\$ 873	\$ 563,227	\$ 1,405,739	\$ 1,000,000	\$ 11,993,487

# SUPPLEMENTARY FINANCIAL INFORMATION – STATEMENT OF PROJECT OPERATIONS MARCH 31, 2022

(unaudited) 30

	Car	Total ried Forward	the Circ	Restoring le Phase II	2022 Total
GRANTS AND CONTRIBUTIONS					
Direct					
Crown-Indigenous Relations and Northern Affairs Canada	\$	3,100,000	\$	-	\$ 3,100,000
Canadian Institutes of Health Research		314,970		-	314,970
Canadian Heritage		249,018		-	249,018
Indigenous Services Canada		743,840		18,056	761,896
First Nations and Inuit Health Branch		1,105,734		-	1,105,734
Fisheries and Oceans Canada		85,954		-	85,954
Environment and Climate Change Canada		265,019		-	265,019
Agriculture and Agri-Food Canada		202,431		-	202,431
Employment and Social Development Canada		3,918,401		-	3,918,401
Innovation, Science and Economic Development Canada		297,475		-	297,475
Public Health Agency of Canada		595,160		-	595,160
Health Canada		118,212		-	118,212
Women and Gender Equality Canada		626,610		-	626,610
Transport Canada		103,664		-	103,664
University of Calgary		49,958		-	49,958
Court Challenges Program		238		-	238
Canadian Women's Foundation		188,945		-	188,945
Tik-Tok Youth Art		29,985		-	29,985
TD Bank Skills Development		16,312		-	16,312
Sunlife		8,500		-	8,500
Indirect					
University of Calgary		21,000		-	21,000
Canadian Heritage		37,353		-	37,353
Indigenous Services Canada		109,761		-	109,761
First Nations and Inuit Health Branch		182,005		-	182,005
Fisheries and Oceans Canada		8,595		-	8,595
Environment and Climate Change Canada		24,685		-	24,685
Agriculture and Agri-Food Canada		20,243		-	20,243
Employment and Social Development Canada		413,808		-	413,808
Innovation, Science and Economic Development Canada		35,697		-	35,697
Public Health Agency of Canada		64,820		-	64,820
Health Canada		20,309		-	20,309
Women and Gender Equality Canada		93,793		-	93,793
Transport Canada		15,480		-	15,480
TOTAL GRANTS AND CONTRIBUTIONS		13,067,976		18,056	13,086,032
Project expenses					
Salaries and benefits		4,608,124		17,221	4,625,345
Consultants		912,224		-	912,224
Honoraria		186,674		-	186,674
Professional fees		888,754		-	888,754
Travel expenses		44,568		-	44,568
Meeting costs		5,793		-	5,793
Project materials		401,514		-	401,514
Design and printing		55,257		-	55,257
Communications and promotions		366,570		-	366,570
Translation		94,818		-	94,818
Other project expenses		65,524		-	65,524
Administration		1,540,374		-	1,540,374
PTMA expenses (Core funding, ISETS and other)		4,147,473		•	4,147,473
TOTAL PROJECT EXPENSES		13,317,667		17,221	13,334,887
OVERHEAD RECOVERY		(1,324,179)		-	(1,324,179)
NET EXPENSES	\$	11,993,487	\$	17,221	\$ 12,010,708